

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

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Table of Contents

<i>Executive Summary</i>	<i>i</i>
<i>Introduction</i>	<i>1</i>
<i>Contents of Report</i>	<i>3</i>
<i>Notes to the Financial and Statistical Data</i>	<i>6</i>
<i>Details of the Disclosure of Hospital Financial and Statistical Data: Acute Hospitals</i>	<i>8</i>
<i>Details of the Disclosure of Hospital Financial and Statistical Data: Specialty Hospitals</i>	<i>61</i>
<i>Exhibit I-A. Change in Uncompensated Care, Regulated Operations</i>	<i>64</i>
<i>Exhibit I-B. Change in Uncompensated Care, Regulated Operations</i>	<i>67</i>
<i>Exhibit II-A. Change in Total Operating Profit/Loss, Regulated and Unregulated Operations</i>	<i>70</i>
<i>Exhibit II-B. Change in Total Operating Profit/Loss, REgulated and Unregulated Operations</i>	<i>73</i>
<i>Exhibit III-A. Total Excess Profit/Loss</i>	<i>76</i>
<i>Exhibit III-B. Total Excess Profit/Loss</i>	<i>79</i>

EXECUTIVE SUMMARY

The Maryland Health Services Cost Review Commission (HSCRC or Commission) has completed the annual hospital financial disclosure report for fiscal year (FY) 2018.

In FY 2018, Maryland concluded its fourth year under the new agreement with the federal Centers for Medicare & Medicaid Services (CMS) and began the fifth and final year of the All-Payer Model (Model). Under the All-Payer Model, the State remained focused on controlling per capita hospital revenue growth (including both inpatient and outpatient hospital costs) for all payers. The Model was designed to achieve the goals of:

- Lower costs
- Better patient experience
- Improved health

Calendar year (CY) 2014 was the first year of the Model. Since FY 2018 straddles the end of the fourth year under the Model and the beginning of the fifth and final year, this report focuses on the fourth year of the Model's financial and quality metric performance, as well as traditional measures of hospital financial health.

Model Performance Results for Year 4 include:

1. Gross all-payer per capita hospital revenues from services provided to Maryland residents grew by 3.54¹ percent, slightly higher than the per capita growth in the Maryland economy, which was 2.90 percent in CY 2017.
2. Over the five-year performance period of the Model, the State was required to achieve cumulative aggregate savings in the Medicare per beneficiary total hospital expenditures for Maryland resident Medicare fee-for-service (FFS) beneficiaries of at least \$330 million. For Performance Year 4 (CY 2017), the State achieved \$330 million in Medicare savings, as compared to the CY 2013 base. The cumulative savings for CY 2014 through CY 2017 are \$916 million.
3. Over the Model's performance period, the State was required to have at least 80 percent of all regulated hospital revenue for Maryland residents in population-based payment arrangements. The State successfully shifted 100 percent of hospital revenue into population-based payments through hospital global budgets.
4. Over the Model's performance period, the State was required to reduce the aggregate Medicare 30-day readmission rate for Medicare FFS beneficiaries to be less than or equal to the national readmission rate. Using rolling 12-months of data through October 2018, Maryland Medicare readmission rates equal to the national readmission rate of 15.43 percent. Based on this data, Maryland is anticipated to achieve readmission rates at or below the nation at the end of 2018 as long as Maryland continues to keep up with national improvements over the next two months of data runout.

¹ This figure has been adjusted from 4.06 percent to account for the approximate \$75.2 million that Maryland hospitals undercharged their Global Revenue targets from July to December, 2016.

5. Over the performance period of the Model, the State was required to achieve an aggregate 30 percent reduction for all payers in a set of potentially preventable complications (PPCs) measures as part of Maryland's Hospital Acquired Conditions program. Based on data through September 2018, the State achieved greater than 50 percent reduction in PPCs in 2018 compared to 2013.

For FY 2018 versus FY 2017:

1. Profits on regulated activities increased slightly from \$1.2 billion (or 8.01 percent of regulated net operating revenue) in FY2017 to \$1.3 billion (or 8.95 percent of regulated net operating revenue) in FY 2018.
2. Profits on operations (which include profits and losses from regulated and unregulated day-to-day activities) increased from \$458 million in FY 2017 (or 2.86 percent of total net operating revenue) to \$555 million in FY 2018 (or 3.35 percent of total net operating revenue).
3. Total profits (referred to in the tables that follow by the accounting term "total excess profits," which include profits and losses from regulated and unregulated operating and non-operating activities) decreased from \$1.01 billion in FY 2017 (or 6.08 percent of the total revenue) to \$897 million in FY 2018 (or 5.30 percent of the total revenue), primarily due to unrealized losses on investments.
4. Total regulated net patient revenue rose from \$14.3 billion in FY 2017 to \$14.6 billion in FY 2018, an increase of 2.1 percent.
5. In FY 2018, Maryland hospitals incurred \$726 million in uncompensated care, a slight increase in amount from FY 2017's \$707 million in uncompensated care. This amounts to approximately four cents of uncompensated care cost for every dollar of gross patient revenue in both years.
6. Gross regulated revenue from potentially avoidable utilization (PAU) readmissions increased slightly from \$1.129 billion in FY 2017 to \$1.179 billion in FY 2018. However, the percent of gross regulated revenue associated with all PAUs (readmissions and avoidable admissions) increased from 10.99 percent in FY 2017 to 11.11 percent in FY 2018. Case-mix adjusted readmissions declined from 11.67 percent in FY 2017 to 11.47 percent in FY 2018, a 1.72 percent reduction. The case-mix adjusted PPC rate declined from 0.57 percent in FY 2017 to 0.49 percent in FY 2018, a decrease of 14.04 percent. These declines reflect improvement in the quality of care delivered in Maryland hospitals, where readmission rates fell below the national levels for Medicare, and the State achieved the 30 percent PPC reduction goal.
7. Total direct graduate medical education expenditures increased from \$340 million in FY 2017 to \$344 million in FY 2018, an increase of 1.08 percent.

INTRODUCTION

The HSCRC, the country's pioneer hospital rate review agency, was established by the Maryland General Assembly in 1971 to regulate rates for all those who purchase hospital care. It is an independent Commission functioning within the Maryland Department of Health. It consists of seven members who are appointed by the Governor. The HSCRC's rate review authority includes assuring the public that: (a) a hospital's total costs are reasonable; (b) a hospital's aggregate rates are reasonably related to its aggregate costs; and (c) rates are set equitably among all purchasers of care without undue discrimination or preference.

Effective January 1, 2014, Maryland entered into a new hospital All-Payer Model with the Centers for Medicare & Medicaid Services (CMS). Under the new Model, the State's focus shifted from controlling the charge per case for a hospital stay to controlling the per capita total hospital revenue growth. The Model goals included:

- Lower costs
- Better patient experience
- Improved health

To facilitate these goals, every acute care hospital in Maryland agreed to a global budget. Global budgets remove the incentives for hospitals to grow volumes and instead focus hospitals on reducing potentially avoidable utilization (PAU), improving population health, and improving outcomes for patients. Maryland's performance under the All-Payer Model was measured by:

- Limiting the growth in gross per capita all-payer hospital revenues since calendar year (CY) 2013. Maryland committed to holding the average annual growth rate over the five-year life of the Model to 3.58 percent.
- Generating savings for Medicare by holding the growth in Maryland Medicare fee-for-service (FFS) hospital payments per beneficiary below the national Medicare per beneficiary fee-for-service growth rate. Maryland committed to saving Medicare \$330 million over five years by keeping the State Medicare per beneficiary hospital growth rate below the nation.
- Reducing potentially preventable complications (PPCs) by an aggregate of 30 percent over the five years of the Model.
- Reducing Maryland's Medicare readmission rate to the national average by the final year of the five-year Model.

This report focuses on hospital performance on the All Payer Model's financial and quality metrics, as well as traditional measures of hospital financial health. This report includes hospital-level data on revenues associated with readmissions and other forms of PAU. Readmission and PAU charges provide a financial indicator of opportunity for improvement in selected areas if Maryland hospitals can successfully transform health care to the benefit of consumers. Reducing charges for PAU and readmissions will also provide hospital resources for additional investments in health care transformation. This report also illustrates performance on quality metrics including the rates of case-mix adjusted readmissions (labeled risk-adjusted readmissions in the

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

tables), and the case-mix adjusted PPC rate for each hospital.

Maryland's performance on many of the Model metrics was favorable:

- All-payer per capita hospital revenues grew 3.54 percent², which is above the per capita growth of the Maryland economy in CY 2017, but is below the 3.58 percent annual growth gap contained in the waiver agreement.
- Medicare FFS hospital charges per Maryland Medicare beneficiary increased by 1.12 percent in FY 2018. National data for FY 2018 data indicate that Maryland costs grew slower than the nation.
- Charges for PAU readmissions increased slightly from \$1.129 billion in FY 2017 to \$1.179 billion in FY 2018. Overall PAU charges increased from \$1.835 billion in FY 2017 to \$1.905 billion in FY 2018. As a percentage of gross regulated patient revenue, PAU readmissions increased between FY 2017 and FY 2018 by 1.7 percent and total PAU charges increased by 1 percent.
- Quality data indicate that there were reductions in the case-mix adjusted readmission rate and the PPC rate. The case-mix adjusted readmission rate declined from 11.67 percent in FY 2017 to 11.47 percent in FY 2018, a decrease of 1.72 percent. The case-mix adjusted PPC rate declined from 0.57 percent in FY 2017 to 0.49 percent in FY 2018, a decrease of 14.04 percent. This decline reflects improvement in the quality of care delivered at Maryland hospitals. Since CY 2013, the PPC decrease has been greater than the CMS target of a 30 percent reduction by CY 2018.

Data on the collective financial performance of Maryland hospitals are summarized below.

- Gross regulated revenue growth. Gross patient revenue on regulated services increased 2.50 percent from \$16.7 billion in FY 2017 to \$17.2 billion in FY 2018.
- Net regulated patient revenue. Total regulated net patient revenue rose from \$14.3 billion in FY 2017 to \$14.6 billion in FY 2018, an increase of 2.33 percent.
- Profits on regulated activities. Profits on regulated activities increased in FY 2018, from \$1.2 billion (8.01 percent of regulated net operating revenue) in FY 2017 to \$1.3 billion (8.95 percent of regulated net operating revenue).
- Profits on operations. Profits on operations (which include profits and losses from regulated and unregulated day-to-day activities) increased from \$458 million in FY 2017 (or 2.86 percent of total net operating revenue) to \$555 million in FY 2018 (or 3.35 percent of total net operating revenue).
- Total excess profit. Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) decreased from

² This figure was adjusted from 4.06 percent to account for the approximate \$75.2 million that Maryland hospitals undercharged their Global Budget Revenue targets from July to December 2016.

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

\$1.01 billion in FY 2017 (or 6.08 percent of the total revenue) to \$897 million (or 5.30 percent of the total revenue) in FY 2018, primarily due to unrealized gains on investments.

- Total Direct Graduate Medical Education Expenditures. Total direct graduate medical education expenditures increased from \$340 million in FY 2017 to \$344 million in FY 2018, an increase of 1.08 percent.

Maryland is the only state in which uncompensated care is financed by all payers, including Medicare and Medicaid, because the payment system builds the predicted cost of uncompensated care into the rates, and all payers pay on the basis of the same HSCRC approved rates. Because the rates cover predicted uncompensated care amounts, hospitals have no reason to discourage patients who are likely to be without insurance. Thus, Maryland continues to be the only state in the nation that assures its citizens that they can receive care at any hospital, regardless of their ability to pay. As a result, there are no charity hospitals in Maryland; patients who are unable to pay are not transferred into hospitals of last resort. The actual uncompensated care is not reimbursed by the system, therefore hospitals have incentives to pursue compensation from patients who generate uncompensated care expenses.

Additionally, the mark-up in Maryland hospitals—the difference between hospitals' costs and what hospitals ultimately charge patients—remained the lowest in the nation. The average mark-up for hospitals nationally is more than 3.5 times that of Maryland hospitals, according to the most recent data from the American Hospital Association. In the absence of rate setting, non-Maryland hospitals must artificially mark up their charges in order to cover shortfalls due to uncompensated care, discounts to large health plans, and low payments from Medicare and Medicaid.

CONTENTS OF REPORT

Under its mandate to publicly disclose information about the financial operations of all hospitals, the Maryland Health Services Cost Review Commission (HSCRC or Commission) has prepared this report of comparative financial information from the respective hospitals.

This report combines the financial data of hospitals with a June 30 fiscal year end with the hospitals with a December 31 year end of the previous year, e.g., June 30, 2018 and December 31, 2017, rather than combining together the financial data of hospitals whose fiscal years end in the same calendar year, e.g., June 30, 2018 and December 31, 2018, as was done in the past. All of the financial data in this report has been combined in this fashion.

Gross Patient Revenue, Net Patient Revenue, Other Operating Revenue, Net Operating Revenue, Percentage of Uncollectible Accounts, Total Operating Costs, Operating Profit/Loss, Non-Operating Revenue and Expense, and Total Excess Profit/Loss, as itemized in this report, were derived from the Annual Report of Revenue, Expenses, and Volumes (Annual Report) submitted to the HSCRC. The Annual Report is reconciled with the audited financial statements of the respective institutions.

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

This year's Disclosure Statement also includes the following three Exhibits:

- Exhibit I - Change in Uncompensated Care (Regulated Operations)
- Exhibit II - Change in Total Operating Profit/Loss (Regulated and Unregulated Operations)
- Exhibit III – Total Excess Profit/Loss (Operating and Non-Operating Activities)

The following explanations are submitted in order to facilitate the reader's understanding of this report:

Gross Patient Revenue refers to all regulated and unregulated patient care revenue and should be accounted for at established rates, regardless of whether the hospital expects to collect the full amount. Such revenues should also be reported on an accrual basis in the period during which the service is provided; other accounting methods, such as the discharge method, are not acceptable. For historical consistency, uncollectible accounts (bad debts) and charity care are included in gross patient revenue.

Net Patient Revenue means all regulated and unregulated patient care revenue realized by the hospital. Net patient revenue is arrived at by reducing gross patient revenue by contractual allowances, charity care, bad debts, and payer denials. Such revenues should be reported on an accrual basis in the period in which the service is provided.

Other Operating Revenue includes regulated and unregulated revenue associated with normal day-to-day operations from services other than health care provided to patients. These include sales and services to non-patients and revenue from miscellaneous sources, such as rental of hospital space, sale of cafeteria meals, gift shop sales, research, and Medicare Part B physician services. Such revenue is common in the regular operations of a hospital but should be accounted for separately from regulated patient revenue.

Net Operating Revenue is the total of net patient revenue and other operating revenue.

Uncompensated Care is composed of charity and bad debts. This is the percentage difference between billings at established rates and the amount collected from charity patients and patients who pay less than their total bill, if at all. For historical consistency, uncollectible accounts are treated as a reduction in revenue.

Total Operating Expenses equal the costs of HSCRC-regulated and unregulated inpatient and outpatient care, plus costs associated with Other Operating Revenue. Operating expenses are presented in this report in accordance with generally accepted accounting principles with the

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

exception of bad debts. For historical consistency, bad debts are treated as a reduction in gross patient revenue.

Operating Profit/Loss is the profit or loss from ordinary, normal recurring regulated and unregulated operations of the entity during the period. Operating Profit/Loss also includes restricted donations for specific operating purposes if such funds were expended for the purpose intended by the donor during the fiscal year being reported upon.

Non-Operating Profit/Loss includes realized as well as unrealized investment income, extraordinary gains, and other non-operating gains and losses.

Total Excess Profit/Loss represents the bottom line figure from the Audited Financial Statement of the institution. It is the total of the Operating Profit/Loss and Non-Operating Profit/Loss. (Provisions for income tax are excluded from the calculation of profit or loss for proprietary hospitals.)

PAU is the general classification of hospital care that is unplanned and may be prevented through improved care, care coordination, and effective community based care. The HSCRC intends to continue to refine the measurement of PAU, and thus the current PAU numbers differ from previous disclosure reports. Currently, the following measures are included as PAU cost measures:

- 30-day, all-cause, all-hospital inpatient readmissions, excluding planned readmissions, based on similar specifications for Maryland Readmission Reduction Incentive Program but applied to all inpatient discharges and observation stays greater than 23 hours, and the readmission revenue is assigned to the hospital receiving the readmission regardless of where the original admission occurred.
- Prevention quality indicators (PQIs) as defined by the Agency for Healthcare Research and Quality applied to all inpatient discharges and observation stays greater than 23 hours. The PQIs included are the 12 acute and chronic PQIs included in the PQI-90 Composite measure and PQI 02 (Perforated Appendix). It does not include PQI 09 (low birth weight). For this report, the PQI Version 2018 was used.

Readmissions refer to the methodology for the Readmissions Reduction Incentive Program that measures performance using the 30-day all-payer all-hospital (both intra- and inter-hospital) readmission rate with adjustments for patient severity (based on discharge All Patient Refined Diagnosis Related Group Severity of Illness) and planned admissions. The case-mix adjusted

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

rate provided for each hospital are for inpatient discharges only and are assigned to the index hospital.

PPCs consist of a list of measures developed by 3M. PPCs are defined as harmful events (e.g., an accidental laceration during a procedure) or negative outcomes (e.g., hospital-acquired pneumonia) that occur post-admission from the process of care and treatment rather than from a natural progression of underlying disease. The conditions are excluded if present-on-admission indicators show that the patient arrived at the hospital with the condition. Hospital payment is linked to hospital performance by comparing the observed number of PPCs to the expected number of PPCs. In this report, HSCRC only provides the case-mix adjusted PPC rate and not the revenue associated with PPCs.

Direct Graduate Medical Education Expenditures consist of the costs directly related to the training of residents. These costs include stipends and fringe benefits of the residents and the salaries and fringe benefits of the faculty who supervise the residents.

Financial information contained in this report provides only an overview of the total financial status of the institutions. Additional information concerning the hospitals, in the form of Audited Financial Statements and reports filed pursuant to the regulations of the HSCRC, is available at the HSCRC's offices for public inspection between the hours of 8:30 a.m. and 4:30 p.m. Monday through Friday, and in PDF under Financial Data Reports/Financial Disclosure on the HSCRC website at <http://hscrc.maryland.gov/Pages/pdr-annual-reports.aspx>

NOTES TO THE FINANCIAL AND STATISTICAL DATA

1. Maryland hospitals undercharged their Global Budget Revenue targets by approximately \$75.2 million from July 2016 to December 2016. The CY 2017 all-payer per capita revenue growth was adjusted from 4.06 percent to 3.54 percent to account for the undercharges.
2. Admissions include infants transferred to neo-natal intensive care units in the hospital in which they were born.
3. Revenues and expenses applicable to physician Medicare Part B professional services are only included in regulated hospital data in hospitals that had HSCRC-approved physician rates on June 30, 1985, and that have not subsequently requested that those rates be removed so that the physicians may bill Medicare FFS.
4. The specialty hospitals in this report are: Adventist Behavioral Health Care-Rockville, Adventist Rehabilitation Hospital of Maryland, Brook Lane Health Services, Adventist Behavioral Health-Eastern Shore, Mt. Washington Pediatric Hospital, and Sheppard Pratt Hospital.
5. In accordance with Health-General Article, Section 19-3A-07, four free-standing medical facilities—Queen Anne's Freestanding Medical Center, Germantown

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

Emergency Center, Bowie Health Center, and University of Maryland Laurel Medical Center—fall under the rate-setting jurisdiction of the HSCRC. The HSCRC sets rates for all payers for emergency services provided at Queen Anne’s Freestanding Medical Center effective October 1, 2010, Germantown Emergency Center and Bowie Health Center effective July 1, 2011, and University of Maryland Laurel Medical Center effective January 1, 2019.

6. Effective January 1, 2014, Levindale Hospital was designated by CMS as an acute care hospital, rather than a specialty hospital.

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

DETAILS OF THE DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA: ACUTE HOSPITALS

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 1

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ALL ACUTE HOSPITALS

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	17,160,518,301	16,742,377,981	16,414,062,529
Unregulated Services	2,099,603,181	1,863,929,050	1,767,905,021
TOTAL	19,260,121,481	18,606,307,031	18,181,967,550
Net Patient Revenue (NPR):			
Regulated Services	14,587,357,748	14,255,058,804	13,918,979,932
Unregulated Services	1,027,889,126	903,405,218	832,676,315
TOTAL	15,615,246,874	15,158,464,022	14,751,656,247
Other Operating Revenue:			
Regulated Services	218,487,665	198,414,245	160,718,431
Unregulated Services	723,533,429	676,703,096	665,160,514
TOTAL	942,021,095	875,117,341	825,878,945
Net Operating Revenue (NOR)			
Regulated Services	14,805,845,413	14,453,473,049	14,079,698,363
Unregulated Services	1,751,422,556	1,580,108,314	1,497,836,829
Total	16,557,267,969	16,033,581,363	15,577,535,193
Total Operating Expenses:			
Regulated Services	13,480,814,103	13,296,225,370	12,874,250,706
Total	16,002,718,953	15,575,691,957	15,065,706,428
Net Operating Profit (Loss):			
Regulated Services	1,325,031,310	1,157,247,679	1,205,447,657
Unregulated Services	-770,482,294	-699,358,273	-693,618,892
Total	554,549,016	457,889,406	511,828,765
Total Non-Operating Profit (Loss):	342,291,548	552,035,260	-150,036,105
Non-Operating Revenue	379,533,088	573,786,997	-34,313,381
Non-Operating Expenses	37,241,540	21,751,737	115,722,725
Total Excess Profit (Loss):	896,840,564	1,009,920,359	361,792,660
% Net Operating Profit of Regulated NOR	8.95	8.01	8.56
% Net Total Operating Profit of Total NOR	3.35	2.86	3.29
% Total Excess Profit of Total Revenue	5.30	6.08	2.33
Total Direct Medical Education:	344,079,520	340,398,287	328,323,025
Inpatient Readmission Charges:	1,179,251,346	1,128,688,040	1,129,105,848
Risk Adjusted Readmission Percent:	11.47%	11.67%	11.61%
Potentially Avoidable Utilization Costs:	1,905,103,406	1,835,478,329	1,799,419,338
Risk Adjusted PPC Rate:	0.49	0.57	0.73

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 2

ANNE ARUNDEL MEDICAL CENTER

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	632,980,900	601,774,600	576,313,300
Unregulated Services	9,963,590	8,191,534	6,941,900
TOTAL	642,944,490	609,966,134	583,255,200
Net Patient Revenue (NPR):			
Regulated Services	545,511,252	515,360,553	497,838,744
Unregulated Services	3,695,690	7,646,388	6,366,700
TOTAL	549,206,942	523,006,941	504,205,444
Other Operating Revenue:			
Regulated Services	2,847,116	3,477,500	5,914,800
Unregulated Services	8,152,900	8,367,500	6,387,900
TOTAL	11,000,016	11,845,000	12,302,700
Net Operating Revenue (NOR)			
Regulated Services	548,358,368	518,838,053	503,753,544
Unregulated Services	11,848,590	16,013,888	12,754,600
Total	560,206,958	534,851,941	516,508,144
Total Operating Expenses:			
Regulated Services	490,791,240	477,719,120	451,531,237
Total	530,969,000	519,408,967	491,019,800
Net Operating Profit (Loss):			
Regulated Services	57,567,128	41,118,933	52,222,307
Unregulated Services	-28,329,170	-25,675,959	-26,733,963
Total	29,237,958	15,442,974	25,488,344
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	28,338,000	64,008,993	-37,898,800
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):			
	57,575,958	79,451,967	-12,410,456
% Net Operating Profit of Regulated NOR			
	10.50	7.93	10.37
% Net Total Operating Profit of Total NOR			
	5.22	2.89	4.93
% Total Excess Profit of Total Revenue			
	9.78	13.27	-2.59
Total Direct Medical Education:			
	581,746	0	0
Inpatient Readmission Charges:			
	28,632,967	29,107,555	28,636,602
Risk Adjusted Readmission Percent:			
	10.75%	11.13%	10.96%
Potentially Avoidable Utilization Costs:			
	53,348,107	52,888,654	51,929,798
Risk Adjusted PPC Rate:			
	0.34	0.48	0.73

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 3

ATLANTIC GENERAL HOSPITAL

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	110,418,500	107,265,100	105,461,500
Unregulated Services	63,700,385	54,847,161	50,662,326
TOTAL	174,118,885	162,112,261	156,123,826
Net Patient Revenue (NPR):			
Regulated Services	94,882,400	91,131,000	90,081,400
Unregulated Services	26,381,485	23,330,161	21,406,426
TOTAL	121,263,885	114,461,161	111,487,826
Other Operating Revenue:			
Regulated Services	352,013	361,039	794,324
Unregulated Services	3,491,800	3,032,853	2,782,807
TOTAL	3,843,813	3,393,892	3,577,131
Net Operating Revenue (NOR)			
Regulated Services	95,234,413	91,492,039	90,875,724
Unregulated Services	29,873,284	26,363,014	24,189,233
Total	125,107,697	117,855,053	115,064,957
Total Operating Expenses:			
Regulated Services	80,337,807	77,717,176	75,915,305
Total	127,458,126	117,268,349	112,904,611
Net Operating Profit (Loss):			
Regulated Services	14,896,606	13,774,863	14,960,419
Unregulated Services	-17,247,035	-13,188,159	-12,800,074
Total	-2,350,429	586,704	2,160,346
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	3,451,583	2,606,640	263,569
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	1,101,154	3,193,344	2,423,915
% Net Operating Profit of Regulated NOR			
	15.64	15.06	16.46
% Net Total Operating Profit of Total NOR			
	-1.88	0.50	1.88
% Total Excess Profit of Total Revenue			
	0.86	2.65	2.10
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	4,511,419	4,156,652	3,487,090
Risk Adjusted Readmission Percent:			
	10.49%	8.75%	8.72%
Potentially Avoidable Utilization Costs:			
	9,144,998	9,809,551	8,453,276
Risk Adjusted PPC Rate:			
	0.32	0.35	0.57

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 4

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BON SECOURS HOSPITAL

FISCAL YEAR ENDING	August 2018	August 2017	August 2016
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Gross Patient Revenue:			
Regulated Services	110,087,997	109,889,834	106,732,300
Unregulated Services	58,150,432	59,134,112	56,474,022
TOTAL	168,238,430	169,023,946	163,206,322
Net Patient Revenue (NPR):			
Regulated Services	91,522,740	91,183,374	90,580,150
Unregulated Services	16,549,359	16,004,797	15,365,284
TOTAL	108,072,099	107,188,171	105,945,434
Other Operating Revenue:			
Regulated Services	712,869	1,274,515	1,545,300
Unregulated Services	1,740,559	2,545,390	3,587,084
TOTAL	2,453,428	3,819,904	5,132,384
Net Operating Revenue (NOR)			
Regulated Services	92,235,609	92,457,889	92,125,450
Unregulated Services	18,289,918	18,550,186	18,952,368
Total	110,525,527	111,008,075	111,077,818
Total Operating Expenses:			
Regulated Services	73,360,106	75,753,272	78,575,804
Total	111,051,199	113,068,120	114,507,342
Net Operating Profit (Loss):			
Regulated Services	18,875,503	16,704,617	13,549,646
Unregulated Services	-19,401,175	-18,764,662	-16,979,170
Total	-525,673	-2,060,045	-3,429,524
Total Non-Operating Profit (Loss):	56,141	-351,070	252,138
Non-Operating Revenue	1,002,607	1,211,230	464,567
Non-Operating Expenses	946,466	1,562,300	212,429
Total Excess Profit (Loss):	-469,532	-2,411,115	-3,177,386
% Net Operating Profit of Regulated NOR	20.46	18.07	14.71
% Net Total Operating Profit of Total NOR	-0.48	-1.86	-3.09
% Total Excess Profit of Total Revenue	-0.42	-2.15	-2.85
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	14,755,404	14,374,288	13,691,898
Risk Adjusted Readmission Percent:	14.98%	15.46%	14.63%
Potentially Avoidable Utilization Costs:	21,324,359	21,242,159	20,073,056
Risk Adjusted PPC Rate:	0.68	0.73	1.13

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 5

CALVERT HEALTH MEDICAL CENTER

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
	-----	-----	-----
Gross Patient Revenue:			
Regulated Services	149,987,800	149,192,000	146,698,600
Unregulated Services	14,796,570	16,178,800	11,709,220
TOTAL	164,784,370	165,370,800	158,407,820
Net Patient Revenue (NPR):			
Regulated Services	128,276,045	126,166,246	127,343,293
Unregulated Services	6,277,525	7,321,746	5,210,263
TOTAL	134,553,570	133,487,991	132,553,556
Other Operating Revenue:			
Regulated Services	2,548,470	2,680,541	3,163,881
Unregulated Services	1,429,118	1,094,459	1,097,878
TOTAL	3,977,588	3,775,000	4,261,759
Net Operating Revenue (NOR)			
Regulated Services	130,824,515	128,846,787	130,507,174
Unregulated Services	7,706,644	8,416,204	6,308,142
Total	138,531,158	137,262,991	136,815,315
Total Operating Expenses:			
Regulated Services	115,202,024	115,443,141	111,787,053
Total	132,711,371	135,480,000	129,054,256
Net Operating Profit (Loss):			
Regulated Services	15,622,491	13,403,646	18,720,121
Unregulated Services	-9,802,703	-11,620,655	-10,959,061
Total	5,819,787	1,782,991	7,761,059
Total Non-Operating Profit (Loss):	-2,228,454	2,164,000	1,002,915
Non-Operating Revenue	720,104	2,164,000	1,002,915
Non-Operating Expenses	2,948,558	0	0
Total Excess Profit (Loss):	3,591,333	3,946,991	8,763,974
% Net Operating Profit of Regulated NOR	11.94	10.40	14.34
% Net Total Operating Profit of Total NOR	4.20	1.30	5.67
% Total Excess Profit of Total Revenue	2.58	2.83	6.36
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	7,665,440	7,571,956	7,791,517
Risk Adjusted Readmission Percent:	9.20%	8.41%	9.13%
Potentially Avoidable Utilization Costs:	15,999,946	17,057,220	17,071,844
Risk Adjusted PPC Rate:	0.49	0.43	0.48

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 6

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CARROLL HOSPITAL CENTER

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	234,993,744	235,036,100	254,064,500
Unregulated Services	141,386,369	79,087,856	74,692,123
TOTAL	376,380,113	314,123,956	328,756,623
Net Patient Revenue (NPR):			
Regulated Services	203,614,042	203,593,415	217,990,560
Unregulated Services	59,847,667	33,810,104	32,103,123
TOTAL	263,461,709	237,403,519	250,093,683
Other Operating Revenue:			
Regulated Services	11,322,281	6,456,700	2,468,694
Unregulated Services	5,697,718	3,964,210	2,890,600
TOTAL	17,019,999	10,420,910	5,359,294
Net Operating Revenue (NOR)			
Regulated Services	214,936,323	210,050,115	220,459,254
Unregulated Services	65,545,385	37,774,314	34,993,723
Total	280,481,708	247,824,429	255,452,977
Total Operating Expenses:			
Regulated Services	179,887,659	180,347,701	199,462,258
Total	263,906,289	222,821,677	239,120,643
Net Operating Profit (Loss):			
Regulated Services	35,048,664	29,702,414	20,996,996
Unregulated Services	-18,473,245	-4,699,662	-4,664,662
Total	16,575,419	25,002,752	16,332,334
Total Non-Operating Profit (Loss):	13,808,659	14,724,000	308,300
Non-Operating Revenue	13,808,659	14,724,000	8,030,300
Non-Operating Expenses	0	0	7,722,000
Total Excess Profit (Loss):	30,384,078	39,726,752	16,640,634
% Net Operating Profit of Regulated NOR	16.31	14.14	9.52
% Net Total Operating Profit of Total NOR	5.91	10.09	6.39
% Total Excess Profit of Total Revenue	10.32	15.13	6.32
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	21,279,816	17,891,537	17,853,592
Risk Adjusted Readmission Percent:	11.43%	11.10%	11.29%
Potentially Avoidable Utilization Costs:	41,981,836	35,968,557	33,568,326
Risk Adjusted PPC Rate:	0.66	0.72	0.80

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 7

DOCTORS COMMUNITY HOSPITAL

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	247,708,141	232,581,700	234,045,500
Unregulated Services	83,353,878	52,080,355	23,864,393
TOTAL	331,062,019	284,662,055	257,909,893
Net Patient Revenue (NPR):			
Regulated Services	212,055,111	201,446,395	196,748,065
Unregulated Services	27,662,476	28,124,953	23,752,910
TOTAL	239,717,587	229,571,348	220,500,975
Other Operating Revenue:			
Regulated Services	2,089,521	-378,275	-749,478
Unregulated Services	4,220,602	9,889,826	6,451,267
TOTAL	6,310,123	9,511,551	5,701,789
Net Operating Revenue (NOR)			
Regulated Services	214,144,632	201,068,120	195,998,587
Unregulated Services	31,883,078	38,014,779	30,204,177
Total	246,027,710	239,082,899	226,202,764
Total Operating Expenses:			
Regulated Services	185,981,671	186,006,529	179,480,079
Total	242,017,248	237,563,824	220,883,373
Net Operating Profit (Loss):			
Regulated Services	28,162,961	15,061,591	16,518,507
Unregulated Services	-24,152,499	-13,542,516	-11,199,116
Total	4,010,462	1,519,075	5,319,391
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	221,976	576,223	708,268
Non-Operating Expenses	634,727	11,430,716	4,629,885
Total	-412,751	-10,854,493	-3,921,617
Total Excess Profit (Loss):			
	3,597,711	-9,335,418	1,397,774
% Net Operating Profit of Regulated NOR			
	13.15	7.49	8.43
% Net Total Operating Profit of Total NOR			
	1.63	0.64	2.35
% Total Excess Profit of Total Revenue			
	1.46	-3.90	0.62
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	22,025,222	22,723,147	23,499,610
Risk Adjusted Readmission Percent:			
	10.24%	11.35%	11.75%
Potentially Avoidable Utilization Costs:			
	41,526,770	40,646,171	40,993,929
Risk Adjusted PPC Rate:			
	0.34	0.46	0.67

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 8

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FORT WASHINGTON MEDICAL CENTER

FISCAL YEAR ENDING	December 2017	December 2016	December 2015
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Gross Patient Revenue:			
Regulated Services	49,044,647	48,727,769	48,291,192
Unregulated Services	575,891	783,927	211,142
TOTAL	49,620,538	49,511,696	48,502,334
Net Patient Revenue (NPR):			
Regulated Services	41,467,988	41,576,357	41,353,146
Unregulated Services	575,891	783,927	211,142
TOTAL	42,043,879	42,360,284	41,564,288
Other Operating Revenue:			
Regulated Services	617,739	287,472	802,900
Unregulated Services	60,080	60,529	51,978
TOTAL	677,819	348,001	854,878
Net Operating Revenue (NOR)			
Regulated Services	42,085,727	41,863,829	42,156,046
Unregulated Services	635,971	844,456	263,120
Total	42,721,698	42,708,285	42,419,166
Total Operating Expenses:			
Regulated Services	40,958,068	41,672,698	41,591,264
Total	42,237,447	42,883,376	42,405,199
Net Operating Profit (Loss):			
Regulated Services	1,127,659	191,131	564,782
Unregulated Services	-643,408	-366,223	-550,815
Total	484,251	-175,091	13,967
Total Non-Operating Profit (Loss):	-54,722	-852,195	662
Non-Operating Revenue	11,268	5,805	662
Non-Operating Expenses	65,990	858,000	0
Total Excess Profit (Loss):	429,529	-1,027,286	14,629
% Net Operating Profit of Regulated NOR	2.68	0.46	1.34
% Net Total Operating Profit of Total NOR	1.13	-0.41	0.03
% Total Excess Profit of Total Revenue	1.01	-2.41	0.03
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	2,729,166	2,884,303	2,842,794
Risk Adjusted Readmission Percent:	8.24%	8.95%	9.83%
Potentially Avoidable Utilization Costs:	7,431,136	7,229,482	7,601,516
Risk Adjusted PPC Rate:	0.10	0.39	0.11

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 9

FREDERICK MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	355,845,200	346,113,400	363,795,700
Unregulated Services	84,282,720	107,448,442	57,294,670
TOTAL	440,127,920	453,561,842	421,090,370
Net Patient Revenue (NPR):			
Regulated Services	302,004,573	291,537,409	307,860,058
Unregulated Services	55,245,531	65,355,818	34,082,959
TOTAL	357,250,103	356,893,227	341,943,017
Other Operating Revenue:			
Regulated Services	5,348,698	4,003,779	4,929,135
Unregulated Services	4,109,302	3,288,221	3,388,865
TOTAL	9,458,000	7,292,000	8,318,000
Net Operating Revenue (NOR)			
Regulated Services	307,353,271	295,541,188	312,789,193
Unregulated Services	59,354,833	68,644,039	37,471,824
Total	366,708,103	364,185,227	350,261,017
Total Operating Expenses:			
Regulated Services	253,917,293	253,327,620	278,175,236
Total	340,036,000	346,207,000	331,555,000
Net Operating Profit (Loss):			
Regulated Services	53,435,977	42,213,568	34,613,957
Unregulated Services	-26,763,874	-24,235,341	-15,907,940
Total	26,672,103	17,978,227	18,706,017
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	22,284,000	13,084,000	4,598,000
Non-Operating Expenses	6,451,000	0	11,063,000
Total Excess Profit (Loss):	42,505,103	31,062,227	12,241,017
% Net Operating Profit of Regulated NOR			
	17.39	14.28	11.07
% Net Total Operating Profit of Total NOR			
	7.27	4.94	5.34
% Total Excess Profit of Total Revenue			
	10.93	8.23	3.45
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	27,405,380	23,677,402	21,056,369
Risk Adjusted Readmission Percent:			
	10.45%	10.08%	9.39%
Potentially Avoidable Utilization Costs:			
	51,399,806	45,154,153	37,619,625
Risk Adjusted PPC Rate:			
	0.41	0.57	0.73

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 10

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GARRETT COUNTY MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	57,720,023	55,258,400	48,479,700
Unregulated Services	14,633,379	14,092,770	13,070,536
TOTAL	72,353,402	69,351,170	61,550,236
Net Patient Revenue (NPR):			
Regulated Services	48,638,353	46,518,046	41,011,099
Unregulated Services	6,012,792	5,415,699	5,059,417
TOTAL	54,651,145	51,933,745	46,070,516
Other Operating Revenue:			
Regulated Services	499,709	951,888	970,434
Unregulated Services	505,834	530,967	551,434
TOTAL	1,005,543	1,482,855	1,521,868
Net Operating Revenue (NOR)			
Regulated Services	49,138,062	47,469,934	41,981,533
Unregulated Services	6,518,626	5,946,666	5,610,851
Total	55,656,688	53,416,600	47,592,384
Total Operating Expenses:			
Regulated Services	47,330,010	43,427,726	39,247,254
Total	58,741,026	52,655,567	47,660,593
Net Operating Profit (Loss):			
Regulated Services	1,808,052	4,042,208	2,734,279
Unregulated Services	-4,892,390	-3,281,175	-2,802,488
Total	-3,084,338	761,033	-68,209
Total Non-Operating Profit (Loss):	776,533	1,051,571	334,557
Non-Operating Revenue	776,533	1,051,571	334,557
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-2,307,805	1,812,604	266,348
% Net Operating Profit of Regulated NOR	3.68	8.52	6.51
% Net Total Operating Profit of Total NOR	-5.54	1.42	-0.14
% Total Excess Profit of Total Revenue	-4.09	3.33	0.56
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	1,500,280	1,496,307	1,107,848
Risk Adjusted Readmission Percent:	6.19%	6.37%	6.16%
Potentially Avoidable Utilization Costs:	4,791,293	4,675,366	3,920,966
Risk Adjusted PPC Rate:	0.52	0.40	0.69

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 11

GERMANTOWN EMERGENCY CENTER

FISCAL YEAR ENDING	December 2017 -----	December 2016 -----	December 2015 -----
Gross Patient Revenue:			
Regulated Services	14,275,700	14,183,800	13,555,000
Unregulated Services	0	0	0
TOTAL	14,275,700	14,183,800	13,555,000
Net Patient Revenue (NPR):			
Regulated Services	10,248,378	10,910,253	9,691,602
Unregulated Services	0	0	0
TOTAL	10,248,378	10,910,253	9,691,602
Other Operating Revenue:			
Regulated Services	3,421	4,028	7,183
Unregulated Services	38,667	3,187	251,097
TOTAL	42,088	7,215	258,280
Net Operating Revenue (NOR)			
Regulated Services	10,251,799	10,914,281	9,698,785
Unregulated Services	38,667	3,187	251,097
Total	10,290,466	10,917,468	9,949,882
Total Operating Expenses:			
Regulated Services	10,738,456	10,995,298	10,835,481
Total	10,802,256	11,018,598	11,148,023
Net Operating Profit (Loss):			
Regulated Services	-486,657	-81,017	-1,136,696
Unregulated Services	-25,133	-20,113	-61,445
Total	-511,790	-101,130	-1,198,141
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-33,748	-32,347	-418,018
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):			
	-545,538	-133,477	-1,616,159
% Net Operating Profit of Regulated NOR			
	-4.75	-0.74	-11.72
% Net Total Operating Profit of Total NOR			
	-4.97	-0.93	-12.04
% Total Excess Profit of Total Revenue			
	-5.32	-1.23	-16.96
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	0	0	0
Risk Adjusted Readmission Percent:			
	0.00%	0.00%	0.00%
Potentially Avoidable Utilization Costs:			
	0	0	0
Risk Adjusted PPC Rate:			
	0.00	0.00	0.00

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 12

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GREATER BALTIMORE MEDICAL CENTER

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	463,552,941	462,643,278	439,684,200
Unregulated Services	162,629,378	48,940,423	46,382,096
TOTAL	626,182,319	511,583,701	486,066,296
Net Patient Revenue (NPR):			
Regulated Services	394,577,377	397,123,978	378,187,463
Unregulated Services	82,329,769	22,720,259	22,991,225
TOTAL	476,907,146	419,844,237	401,178,688
Other Operating Revenue:			
Regulated Services	6,910,651	9,200,733	8,314,668
Unregulated Services	11,416,923	9,003,267	11,163,100
TOTAL	18,327,574	18,204,000	19,477,768
Net Operating Revenue (NOR)			
Regulated Services	401,488,028	406,324,711	386,502,131
Unregulated Services	93,746,692	31,723,526	34,154,325
Total	495,234,720	438,048,237	420,656,456
Total Operating Expenses:			
Regulated Services	372,374,545	357,450,441	341,360,524
Total	504,346,518	418,965,000	402,047,314
Net Operating Profit (Loss):			
Regulated Services	29,113,483	48,874,270	45,141,607
Unregulated Services	-38,225,281	-29,791,033	-26,532,465
Total	-9,111,798	19,083,237	18,609,142
Total Non-Operating Profit (Loss):	18,236,507	12,750,849	-4,946,806
Non-Operating Revenue	21,600,906	14,356,000	-1,754,300
Non-Operating Expenses	3,364,399	1,605,151	3,192,506
Total Excess Profit (Loss):	9,124,709	31,834,086	13,662,336
% Net Operating Profit of Regulated NOR	7.25	12.03	11.68
% Net Total Operating Profit of Total NOR	-1.84	4.36	4.42
% Total Excess Profit of Total Revenue	1.77	7.04	3.26
Total Direct Medical Education:	8,348,758	4,194,880	5,237,160
Inpatient Readmission Charges:	21,639,581	22,996,936	21,744,108
Risk Adjusted Readmission Percent:	10.00%	10.70%	9.95%
Potentially Avoidable Utilization Costs:	35,271,889	39,529,259	37,332,325
Risk Adjusted PPC Rate:	0.74	0.72	1.00

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 13

HOLY CROSS HOSPITAL

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	515,354,700	504,632,600	505,712,400
Unregulated Services	40,850,370	42,112,666	34,043,625
TOTAL	556,205,070	546,745,266	539,756,025
Net Patient Revenue (NPR):			
Regulated Services	443,927,941	423,016,922	418,354,058
Unregulated Services	17,111,885	16,267,668	15,991,950
TOTAL	461,039,826	439,284,590	434,346,008
Other Operating Revenue:			
Regulated Services	2,104,136	9,645,000	3,375,639
Unregulated Services	14,034,395	13,043,038	10,438,166
TOTAL	16,138,531	22,688,038	13,813,805
Net Operating Revenue (NOR)			
Regulated Services	446,032,077	432,661,922	421,729,698
Unregulated Services	31,146,281	29,310,706	26,430,116
Total	477,178,357	461,972,628	448,159,813
Total Operating Expenses:			
Regulated Services	378,841,380	381,809,567	362,874,686
Total	431,925,000	430,741,000	413,238,146
Net Operating Profit (Loss):			
Regulated Services	67,190,696	50,852,356	58,855,012
Unregulated Services	-21,937,339	-19,620,727	-23,933,345
Total	45,253,357	31,231,628	34,921,667
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	8,033,000	13,999,000	-6,083,400
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	53,286,357	45,230,600	28,838,267
% Net Operating Profit of Regulated NOR			
	15.06	11.75	13.96
% Net Total Operating Profit of Total NOR			
	9.48	6.76	7.79
% Total Excess Profit of Total Revenue			
	10.98	9.50	6.52
Total Direct Medical Education:			
	2,663,635	2,634,917	2,708,039
Inpatient Readmission Charges:			
	38,427,667	36,395,000	40,508,976
Risk Adjusted Readmission Percent:			
	11.63%	11.38%	11.49%
Potentially Avoidable Utilization Costs:			
	55,444,851	55,474,801	61,669,789
Risk Adjusted PPC Rate:			
	0.28	0.46	0.59

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 14

HOLY CROSS HOSPITAL-GERMANTOWN

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	96,025,200	96,340,300	80,883,300
Unregulated Services	1,515,800	1,942,138	797,132
TOTAL	97,541,000	98,282,438	81,680,432
Net Patient Revenue (NPR):			
Regulated Services	81,045,332	80,048,953	65,244,750
Unregulated Services	1,379,033	1,559,438	797,132
TOTAL	82,424,365	81,608,391	66,041,882
Other Operating Revenue:			
Regulated Services	875,600	1,035,947	395,900
Unregulated Services	735,069	640,088	573,207
TOTAL	1,610,669	1,676,035	969,107
Net Operating Revenue (NOR)			
Regulated Services	81,920,932	81,084,899	65,640,650
Unregulated Services	2,114,102	2,199,526	1,370,338
Total	84,035,034	83,284,426	67,010,988
Total Operating Expenses:			
Regulated Services	90,520,932	87,768,090	76,357,033
Total	100,707,482	97,124,985	86,826,724
Net Operating Profit (Loss):			
Regulated Services	-8,600,000	-6,683,191	-10,716,383
Unregulated Services	-8,072,448	-7,157,368	-9,099,352
Total	-16,672,448	-13,840,559	-19,815,736
Total Non-Operating Profit (Loss):	6,567,398	8,722,092	-698,359
Non-Operating Revenue	6,567,398	8,722,092	-698,359
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-10,105,051	-5,118,467	-20,514,095
% Net Operating Profit of Regulated NOR	-10.50	-8.24	-16.33
% Net Total Operating Profit of Total NOR	-19.84	-16.62	-29.57
% Total Excess Profit of Total Revenue	-11.15	-5.56	-30.94
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	6,304,744	7,380,705	6,064,207
Risk Adjusted Readmission Percent:	11.92%	11.50%	10.29%
Potentially Avoidable Utilization Costs:	10,970,234	13,516,182	11,288,480
Risk Adjusted PPC Rate:	0.18	0.54	0.61

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 15

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HOWARD COUNTY GENERAL HOSPITAL

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	313,005,000	303,036,500	297,946,200
Unregulated Services	0	0	0
TOTAL	313,005,000	303,036,500	297,946,200
Net Patient Revenue (NPR):			
Regulated Services	268,126,000	259,837,500	257,850,200
Unregulated Services	0	0	0
TOTAL	268,126,000	259,837,500	257,850,200
Other Operating Revenue:			
Regulated Services	2,176	854,090	1,379,422
Unregulated Services	5,071,627	4,591,618	2,386,147
TOTAL	5,073,803	5,445,708	3,765,569
Net Operating Revenue (NOR)			
Regulated Services	268,128,176	260,691,590	259,229,622
Unregulated Services	5,071,627	4,591,618	2,386,147
Total	273,199,803	265,283,208	261,615,769
Total Operating Expenses:			
Regulated Services	249,730,825	247,289,845	242,053,450
Total	265,393,000	260,412,691	252,094,167
Net Operating Profit (Loss):			
Regulated Services	18,397,351	13,401,745	17,176,172
Unregulated Services	-10,590,548	-8,531,228	-7,654,570
Total	7,806,803	4,870,517	9,521,602
Total Non-Operating Profit (Loss):	10,186,197	19,907,983	-4,911,402
Non-Operating Revenue	10,240,197	20,083,292	3,515,431
Non-Operating Expenses	54,000	175,309	8,426,833
Total Excess Profit (Loss):	17,993,000	24,778,500	4,610,200
% Net Operating Profit of Regulated NOR	6.86	5.14	6.63
% Net Total Operating Profit of Total NOR	2.86	1.84	3.64
% Total Excess Profit of Total Revenue	6.35	8.68	1.74
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	22,909,222	23,411,561	21,713,198
Risk Adjusted Readmission Percent:	10.64%	11.14%	11.43%
Potentially Avoidable Utilization Costs:	38,962,028	40,263,558	36,879,089
Risk Adjusted PPC Rate:	0.51	0.59	0.76

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 16

JOHNS HOPKINS BAYVIEW MEDICAL CENTER

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	670,224,185	645,219,500	643,455,400
Unregulated Services	5,257,800	5,075,600	4,755,600
TOTAL	675,481,985	650,295,100	648,211,000
Net Patient Revenue (NPR):			
Regulated Services	560,053,114	545,302,200	535,127,100
Unregulated Services	4,857,800	4,615,600	4,268,600
TOTAL	564,910,914	549,917,800	539,395,700
Other Operating Revenue:			
Regulated Services	7,851,427	6,607,400	7,814,000
Unregulated Services	53,219,447	51,675,800	56,333,300
TOTAL	61,070,874	58,283,200	64,147,300
Net Operating Revenue (NOR)			
Regulated Services	567,904,541	551,909,600	542,941,100
Unregulated Services	58,077,247	56,291,400	60,601,900
Total	625,981,788	608,201,000	603,543,000
Total Operating Expenses:			
Regulated Services	565,882,659	549,111,394	530,778,637
Total	632,548,000	613,834,000	596,562,000
Net Operating Profit (Loss):			
Regulated Services	2,021,881	2,798,206	12,162,463
Unregulated Services	-8,588,094	-8,431,206	-5,181,463
Total	-6,566,212	-5,633,000	6,981,000
Total Non-Operating Profit (Loss):	7,377,245	8,909,000	2,133,900
Non-Operating Revenue	7,377,245	8,909,000	2,133,900
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	811,033	3,276,000	9,114,900
% Net Operating Profit of Regulated NOR	0.36	0.51	2.24
% Net Total Operating Profit of Total NOR	-1.05	-0.93	1.16
% Total Excess Profit of Total Revenue	0.13	0.53	1.50
Total Direct Medical Education:	22,133,583	23,453,200	22,135,500
Inpatient Readmission Charges:	49,519,400	48,789,547	50,700,507
Risk Adjusted Readmission Percent:	14.19%	14.35%	13.78%
Potentially Avoidable Utilization Costs:	79,496,891	75,591,998	76,893,516
Risk Adjusted PPC Rate:	0.42	0.55	0.49

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 17

JOHNS HOPKINS HOSPITAL

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	2,409,765,550	2,352,718,900	2,282,683,400
Unregulated Services	13,916,400	11,766,817	9,641,276
TOTAL	2,423,681,950	2,364,485,717	2,292,324,676
Net Patient Revenue (NPR):			
Regulated Services	2,011,390,550	1,974,827,162	1,916,625,561
Unregulated Services	13,916,400	11,766,817	9,641,276
TOTAL	2,025,306,950	1,986,593,979	1,926,266,837
Other Operating Revenue:			
Regulated Services	29,236,300	15,747,204	15,291,999
Unregulated Services	352,887,000	301,654,366	257,292,975
TOTAL	382,123,300	317,401,570	272,584,974
Net Operating Revenue (NOR)			
Regulated Services	2,040,626,850	1,990,574,366	1,931,917,560
Unregulated Services	366,803,400	313,421,183	266,934,251
Total	2,407,430,250	2,303,995,549	2,198,851,811
Total Operating Expenses:			
Regulated Services	2,045,293,000	2,022,839,201	1,904,995,652
Total	2,396,322,000	2,307,205,501	2,173,349,352
Net Operating Profit (Loss):			
Regulated Services	-4,666,150	-32,264,835	26,921,908
Unregulated Services	15,774,400	29,054,883	-1,419,449
Total	11,108,250	-3,209,952	25,502,459
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	84,642,700	146,589,904	36,798,309
Non-Operating Expenses	10,311,000	24,832,000	0
Total Excess Profit (Loss):			
	85,439,950	118,547,952	62,300,768
% Net Operating Profit of Regulated NOR			
	-0.23	-1.62	1.39
% Net Total Operating Profit of Total NOR			
	0.46	-0.14	1.16
% Total Excess Profit of Total Revenue			
	3.43	4.84	2.79
Total Direct Medical Education:			
	115,134,967	115,867,630	108,442,934
Inpatient Readmission Charges:			
	168,223,432	156,690,104	162,188,114
Risk Adjusted Readmission Percent:			
	13.20%	13.06%	13.12%
Potentially Avoidable Utilization Costs:			
	218,154,534	201,317,290	204,089,665
Risk Adjusted PPC Rate:			
	0.39	0.66	0.77

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 18

LEVINDALE

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	59,877,227	59,432,000	60,312,800
Unregulated Services	33,942,929	34,063,990	32,666,054
TOTAL	93,820,156	93,495,990	92,978,854
Net Patient Revenue (NPR):			
Regulated Services	50,563,210	48,076,896	48,514,862
Unregulated Services	27,676,490	28,035,607	26,134,537
TOTAL	78,239,700	76,112,503	74,649,399
Other Operating Revenue:			
Regulated Services	2,639,249	2,257,842	2,098,512
Unregulated Services	185,487	187,442	172,329
TOTAL	2,824,736	2,445,284	2,270,841
Net Operating Revenue (NOR)			
Regulated Services	53,202,459	50,334,738	50,613,374
Unregulated Services	27,861,977	28,223,049	26,306,866
Total	81,064,436	78,557,787	76,920,240
Total Operating Expenses:			
Regulated Services	43,648,876	42,262,523	41,623,303
Total	77,725,844	74,115,440	72,536,873
Net Operating Profit (Loss):			
Regulated Services	9,553,584	8,072,215	8,990,071
Unregulated Services	-6,214,991	-3,629,868	-4,606,704
Total	3,338,592	4,442,347	4,383,367
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	1,951,018	2,414,091	-457,179
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	5,289,610	6,856,438	3,926,188
% Net Operating Profit of Regulated NOR	17.96	16.04	17.76
% Net Total Operating Profit of Total NOR	4.12	5.65	5.70
% Total Excess Profit of Total Revenue	6.37	8.47	5.13
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	4,296,212	4,479,205	4,463,197
Risk Adjusted Readmission Percent:	12.49%	10.50%	11.89%
Potentially Avoidable Utilization Costs:	4,296,212	4,479,205	4,463,197
Risk Adjusted PPC Rate:	1.54	2.32	2.71

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 19

MCCREADY MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	17,147,300	16,897,400	16,309,200
Unregulated Services	3,029,778	2,496,734	1,946,141
TOTAL	20,177,078	19,394,134	18,255,341
Net Patient Revenue (NPR):			
Regulated Services	13,913,545	13,334,047	12,659,083
Unregulated Services	2,098,212	1,595,634	1,605,431
TOTAL	16,011,756	14,929,681	14,264,514
Other Operating Revenue:			
Regulated Services	182,889	269,147	587,954
Unregulated Services	7,574	2,925	2,520
TOTAL	190,463	272,072	590,474
Net Operating Revenue (NOR)			
Regulated Services	14,096,434	13,603,194	13,247,037
Unregulated Services	2,105,785	1,598,559	1,607,951
Total	16,202,219	15,201,753	14,854,988
Total Operating Expenses:			
Regulated Services	15,791,553	14,801,908	14,666,429
Total	16,955,862	15,919,129	15,628,165
Net Operating Profit (Loss):			
Regulated Services	-1,695,120	-1,198,714	-1,419,392
Unregulated Services	941,477	481,338	646,215
Total	-753,643	-717,376	-773,177
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	63,615	85,695	74,030
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):			
	-690,028	-631,681	-699,147
% Net Operating Profit of Regulated NOR			
	-12.03	-8.81	-10.71
% Net Total Operating Profit of Total NOR			
	-4.65	-4.72	-5.20
% Total Excess Profit of Total Revenue			
	-4.24	-4.13	-4.68
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	276,248	304,410	381,511
Risk Adjusted Readmission Percent:			
	7.26%	13.75%	10.35%
Potentially Avoidable Utilization Costs:			
	974,370	1,238,097	1,088,458
Risk Adjusted PPC Rate:			
	0.25	0.00	0.76

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 20

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MEDSTAR FRANKLIN SQUARE

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	535,571,836	518,001,600	505,736,100
Unregulated Services	187,893,407	179,126,156	186,298,688
TOTAL	723,465,243	697,127,756	692,034,788
Net Patient Revenue (NPR):			
Regulated Services	458,024,651	439,663,152	427,619,940
Unregulated Services	83,376,578	77,557,515	79,471,571
TOTAL	541,401,229	517,220,667	507,091,510
Other Operating Revenue:			
Regulated Services	3,086,078	4,779,116	3,235,505
Unregulated Services	6,221,893	7,706,185	8,346,177
TOTAL	9,307,971	12,485,301	11,581,681
Net Operating Revenue (NOR)			
Regulated Services	461,110,729	444,442,268	430,855,445
Unregulated Services	89,598,471	85,263,700	87,817,747
Total	550,709,200	529,705,968	518,673,192
Total Operating Expenses:			
Regulated Services	396,609,410	392,688,393	385,528,867
Total	518,888,097	508,539,888	508,064,432
Net Operating Profit (Loss):			
Regulated Services	64,501,319	51,753,875	45,326,578
Unregulated Services	-32,680,215	-30,587,795	-34,717,818
Total	31,821,104	21,166,079	10,608,760
Total Non-Operating Profit (Loss):	575,873	461,421	149,318
Non-Operating Revenue	575,873	461,421	149,318
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	32,396,976	21,627,501	10,758,078
% Net Operating Profit of Regulated NOR	13.99	11.64	10.52
% Net Total Operating Profit of Total NOR	5.78	4.00	2.05
% Total Excess Profit of Total Revenue	5.88	4.08	2.07
Total Direct Medical Education:	8,972,942	11,655,216	9,890,754
Inpatient Readmission Charges:	42,502,641	48,123,661	48,863,124
Risk Adjusted Readmission Percent:	12.97%	13.03%	12.29%
Potentially Avoidable Utilization Costs:	75,469,580	79,039,752	79,684,474
Risk Adjusted PPC Rate:	0.59	0.58	0.68

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 21

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MEDSTAR GOOD SAMARITAN

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	275,754,352	297,577,800	289,108,800
Unregulated Services	47,818,296	63,700,300	126,937,836
TOTAL	323,572,648	361,278,100	416,046,636
Net Patient Revenue (NPR):			
Regulated Services	236,230,397	250,477,865	246,708,456
Unregulated Services	23,834,435	29,391,372	48,388,024
TOTAL	260,064,832	279,869,237	295,096,480
Other Operating Revenue:			
Regulated Services	4,552,057	3,178,500	2,953,403
Unregulated Services	9,411,357	8,814,890	8,484,797
TOTAL	13,963,414	11,993,390	11,438,200
Net Operating Revenue (NOR)			
Regulated Services	240,782,454	253,656,365	249,661,859
Unregulated Services	33,245,791	38,206,262	56,872,821
Total	274,028,246	291,862,627	306,534,680
Total Operating Expenses:			
Regulated Services	210,839,351	217,911,402	213,937,895
Total	259,072,976	282,735,786	302,367,777
Net Operating Profit (Loss):			
Regulated Services	29,943,103	35,744,963	35,723,964
Unregulated Services	-14,987,833	-26,618,122	-31,557,061
Total	14,955,270	9,126,840	4,166,904
Total Non-Operating Profit (Loss):	2,594,408	1,917,906	1,987,800
Non-Operating Revenue	2,594,408	1,917,906	1,987,800
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	17,549,678	11,044,746	6,154,704
% Net Operating Profit of Regulated NOR	12.44	14.09	14.31
% Net Total Operating Profit of Total NOR	5.46	3.13	1.36
% Total Excess Profit of Total Revenue	6.34	3.76	1.99
Total Direct Medical Education:	4,379,485	4,806,657	5,371,417
Inpatient Readmission Charges:	30,379,944	25,207,288	28,334,999
Risk Adjusted Readmission Percent:	12.48%	11.91%	12.58%
Potentially Avoidable Utilization Costs:	52,219,718	45,169,243	46,359,517
Risk Adjusted PPC Rate:	0.56	0.48	0.62

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 22

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MEDSTAR HARBOR HOSPITAL CENTER

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	194,521,777	193,637,500	194,368,900
Unregulated Services	48,802,652	51,697,948	60,489,787
TOTAL	243,324,429	245,335,448	254,858,687
Net Patient Revenue (NPR):			
Regulated Services	165,264,021	164,274,809	167,091,643
Unregulated Services	22,562,984	22,866,971	26,548,660
TOTAL	187,827,004	187,141,780	193,640,304
Other Operating Revenue:			
Regulated Services	4,277,651	10,391,341	3,385,440
Unregulated Services	8,591,355	7,787,309	8,222,079
TOTAL	12,869,006	18,178,650	11,607,519
Net Operating Revenue (NOR)			
Regulated Services	169,541,672	174,666,150	170,477,083
Unregulated Services	31,154,338	30,654,280	34,770,740
Total	200,696,010	205,320,430	205,247,823
Total Operating Expenses:			
Regulated Services	142,342,041	143,462,698	143,567,318
Total	183,508,480	187,002,302	190,376,563
Net Operating Profit (Loss):			
Regulated Services	27,199,630	31,203,452	26,909,765
Unregulated Services	-10,012,101	-12,885,324	-12,038,506
Total	17,187,530	18,318,128	14,871,259
Total Non-Operating Profit (Loss):	528,062	533,939	-676,135
Non-Operating Revenue	528,062	533,939	316,304
Non-Operating Expenses	0	0	992,439
Total Excess Profit (Loss):	17,715,591	18,852,067	14,195,125
% Net Operating Profit of Regulated NOR	16.04	17.86	15.78
% Net Total Operating Profit of Total NOR	8.56	8.92	7.25
% Total Excess Profit of Total Revenue	8.80	9.16	6.91
Total Direct Medical Education:	5,191,474	5,343,651	4,696,418
Inpatient Readmission Charges:	17,945,439	17,086,065	16,417,485
Risk Adjusted Readmission Percent:	13.80%	12.69%	13.06%
Potentially Avoidable Utilization Costs:	29,821,185	29,886,931	27,407,482
Risk Adjusted PPC Rate:	0.61	0.65	0.55

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 23

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MEDSTAR MONTGOMERY MEDICAL CENTER

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	182,928,948	178,461,400	175,827,977
Unregulated Services	24,208,328	14,137,819	9,723,069
TOTAL	207,137,276	192,599,219	185,551,046
Net Patient Revenue (NPR):			
Regulated Services	156,545,750	152,299,994	150,844,829
Unregulated Services	12,052,491	7,590,390	5,058,651
TOTAL	168,598,242	159,890,384	155,903,480
Other Operating Revenue:			
Regulated Services	2,683,750	1,565,430	3,968,813
Unregulated Services	1,201,313	451,259	153,650
TOTAL	3,885,063	2,016,689	4,122,463
Net Operating Revenue (NOR)			
Regulated Services	159,229,500	153,865,423	154,813,643
Unregulated Services	13,253,805	8,041,649	5,212,301
Total	172,483,305	161,907,073	160,025,943
Total Operating Expenses:			
Regulated Services	135,512,712	141,184,715	136,647,495
Total	165,450,371	160,725,287	151,876,735
Net Operating Profit (Loss):			
Regulated Services	23,716,788	12,680,708	18,166,147
Unregulated Services	-16,683,855	-11,498,922	-10,016,939
Total	7,032,933	1,181,786	8,149,209
Total Non-Operating Profit (Loss):	106,508	1,095,725	1,152
Non-Operating Revenue	106,508	1,095,725	1,152
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	7,139,442	2,277,511	8,150,360
% Net Operating Profit of Regulated NOR	14.89	8.24	11.73
% Net Total Operating Profit of Total NOR	4.08	0.73	5.09
% Total Excess Profit of Total Revenue	4.14	1.40	5.09
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	12,753,667	13,468,057	12,669,878
Risk Adjusted Readmission Percent:	11.17%	11.51%	10.32%
Potentially Avoidable Utilization Costs:	21,902,467	21,693,276	20,970,842
Risk Adjusted PPC Rate:	0.40	0.45	0.79

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 24

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MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	264,243,580	270,322,700	271,938,700
Unregulated Services	24,061,180	26,287,056	27,770,529
TOTAL	288,304,760	296,609,756	299,709,229
Net Patient Revenue (NPR):			
Regulated Services	226,852,359	227,911,853	221,201,757
Unregulated Services	9,173,129	10,158,231	11,041,910
TOTAL	236,025,488	238,070,084	232,243,667
Other Operating Revenue:			
Regulated Services	566,788	9,207,735	3,009,259
Unregulated Services	877,558	958,063	816,273
TOTAL	1,444,346	10,165,798	3,825,532
Net Operating Revenue (NOR)			
Regulated Services	227,419,146	237,119,588	224,211,016
Unregulated Services	10,050,688	11,116,294	11,858,184
Total	237,469,834	248,235,881	236,069,199
Total Operating Expenses:			
Regulated Services	214,662,790	212,389,115	210,251,917
Total	247,677,692	243,629,886	242,526,804
Net Operating Profit (Loss):			
Regulated Services	12,756,356	24,730,472	13,959,099
Unregulated Services	-22,964,214	-20,124,477	-20,416,703
Total	-10,207,859	4,605,995	-6,457,604
Total Non-Operating Profit (Loss):	35,871	57,645	670
Non-Operating Revenue	35,871	57,645	670
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-10,171,988	4,663,640	-6,456,935
% Net Operating Profit of Regulated NOR	5.61	10.43	6.23
% Net Total Operating Profit of Total NOR	-4.30	1.86	-2.74
% Total Excess Profit of Total Revenue	-4.28	1.88	-2.74
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	22,222,065	25,839,744	24,088,744
Risk Adjusted Readmission Percent:	9.40%	11.31%	10.60%
Potentially Avoidable Utilization Costs:	42,586,246	45,444,222	44,566,587
Risk Adjusted PPC Rate:	0.89	0.81	0.91

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 25

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MEDSTAR ST. MARY'S HOSPITAL

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	196,820,500	190,011,200	178,043,900
Unregulated Services	13,325,145	11,467,240	11,553,194
TOTAL	210,145,645	201,478,440	189,597,094
Net Patient Revenue (NPR):			
Regulated Services	168,001,259	160,955,162	145,761,191
Unregulated Services	8,836,635	8,333,405	8,895,921
TOTAL	176,837,894	169,288,567	154,657,111
Other Operating Revenue:			
Regulated Services	1,291,349	1,631,543	905,975
Unregulated Services	1,037,530	1,989,435	2,422,716
TOTAL	2,328,879	3,620,978	3,328,691
Net Operating Revenue (NOR)			
Regulated Services	169,292,608	162,586,705	146,667,166
Unregulated Services	9,874,165	10,322,840	11,318,636
Total	179,166,774	172,909,545	157,985,802
Total Operating Expenses:			
Regulated Services	142,378,610	150,392,679	130,856,640
Total	162,218,677	168,757,516	149,998,897
Net Operating Profit (Loss):			
Regulated Services	26,913,998	12,194,026	15,810,526
Unregulated Services	-9,965,901	-8,041,997	-7,823,621
Total	16,948,097	4,152,029	7,986,905
Total Non-Operating Profit (Loss):	246,817	212,865	460
Non-Operating Revenue	246,817	212,865	460
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	17,194,914	4,364,894	7,987,366
% Net Operating Profit of Regulated NOR	15.90	7.50	10.78
% Net Total Operating Profit of Total NOR	9.46	2.40	5.06
% Total Excess Profit of Total Revenue	9.58	2.52	5.06
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	11,401,402	10,830,503	10,811,081
Risk Adjusted Readmission Percent:	10.78%	11.02%	10.72%
Potentially Avoidable Utilization Costs:	24,667,161	22,702,349	21,073,236
Risk Adjusted PPC Rate:	0.38	0.40	0.50

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 26

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MEDSTAR UNION MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	440,415,067	434,442,400	426,343,800
Unregulated Services	139,607,734	179,541,491	130,099,859
TOTAL	580,022,801	613,983,891	556,443,659
Net Patient Revenue (NPR):			
Regulated Services	375,131,688	371,471,942	361,444,621
Unregulated Services	65,173,610	72,666,205	55,829,116
TOTAL	440,305,298	444,138,147	417,273,738
Other Operating Revenue:			
Regulated Services	7,381,232	1,747,565	3,066,146
Unregulated Services	9,507,812	8,414,250	8,885,354
TOTAL	16,889,044	10,161,815	11,951,500
Net Operating Revenue (NOR)			
Regulated Services	382,512,921	373,219,507	364,510,768
Unregulated Services	74,681,422	81,080,456	64,714,470
Total	457,194,342	454,299,962	429,225,238
Total Operating Expenses:			
Regulated Services	342,650,432	318,141,201	320,066,035
Total	449,182,066	443,482,532	424,392,626
Net Operating Profit (Loss):			
Regulated Services	39,862,489	55,078,306	44,444,733
Unregulated Services	-31,850,213	-44,260,875	-39,612,122
Total	8,012,276	10,817,431	4,832,611
Total Non-Operating Profit (Loss):	4,312,432	6,290,841	-617,400
Non-Operating Revenue	4,312,432	6,290,841	-617,400
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	12,324,708	17,108,271	4,215,211
% Net Operating Profit of Regulated NOR	10.42	14.76	12.19
% Net Total Operating Profit of Total NOR	1.75	2.38	1.13
% Total Excess Profit of Total Revenue	2.67	3.71	0.98
Total Direct Medical Education:	13,391,966	9,752,671	14,052,897
Inpatient Readmission Charges:	31,260,715	28,241,229	28,479,473
Risk Adjusted Readmission Percent:	12.38%	12.32%	12.26%
Potentially Avoidable Utilization Costs:	53,540,439	47,714,791	44,335,589
Risk Adjusted PPC Rate:	0.67	0.58	0.77

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 27

MERCY MEDICAL CENTER

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	539,029,100	524,091,400	513,599,600
Unregulated Services	5,232,141	827,611	729,398
TOTAL	544,261,241	524,919,011	514,328,998
Net Patient Revenue (NPR):			
Regulated Services	466,732,046	453,324,647	442,251,408
Unregulated Services	5,232,141	827,611	729,398
TOTAL	471,964,187	454,152,258	442,980,806
Other Operating Revenue:			
Regulated Services	13,901,900	10,037,504	12,786,038
Unregulated Services	16,773,801	16,103,310	15,405,529
TOTAL	30,675,701	26,140,814	28,191,567
Net Operating Revenue (NOR)			
Regulated Services	480,633,946	463,362,151	455,037,446
Unregulated Services	22,005,942	16,930,921	16,134,927
Total	502,639,888	480,293,072	471,172,373
Total Operating Expenses:			
Regulated Services	450,635,707	435,326,226	435,680,490
Total	483,817,193	464,031,532	461,664,786
Net Operating Profit (Loss):			
Regulated Services	29,998,239	28,035,925	19,356,956
Unregulated Services	-11,175,544	-11,774,385	-9,849,369
Total	18,822,695	16,261,540	9,507,587
Total Non-Operating Profit (Loss):	10,506,600	23,823,750	-1,562,127
Non-Operating Revenue	10,506,600	23,821,611	9,371,416
Non-Operating Expenses	0	-2,139	10,933,543
Total Excess Profit (Loss):	29,329,295	40,081,012	7,945,460
% Net Operating Profit of Regulated NOR	6.24	6.05	4.25
% Net Total Operating Profit of Total NOR	3.74	3.39	2.02
% Total Excess Profit of Total Revenue	5.72	7.95	1.65
Total Direct Medical Education:	5,047,339	4,838,569	4,707,423
Inpatient Readmission Charges:	19,440,723	18,234,801	17,975,410
Risk Adjusted Readmission Percent:	12.10%	12.53%	11.85%
Potentially Avoidable Utilization Costs:	31,075,780	27,492,966	27,888,904
Risk Adjusted PPC Rate:	0.46	0.51	0.65

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 28

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MERITUS MEDICAL CENTER

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	334,316,871	325,953,100	321,748,760
Unregulated Services	74,958,100	70,609,000	69,776,712
TOTAL	409,274,971	396,562,100	391,525,472
Net Patient Revenue (NPR):			
Regulated Services	278,234,830	279,636,188	261,006,413
Unregulated Services	45,601,070	39,562,501	44,089,120
TOTAL	323,835,900	319,198,689	305,095,532
Other Operating Revenue:			
Regulated Services	7,558,200	5,818,003	-465,632
Unregulated Services	5,535,800	8,334,997	7,759,183
TOTAL	13,094,000	14,153,000	7,293,551
Net Operating Revenue (NOR)			
Regulated Services	285,793,030	285,454,191	260,540,781
Unregulated Services	51,136,870	47,897,498	51,848,303
Total	336,929,900	333,351,689	312,389,083
Total Operating Expenses:			
Regulated Services	253,102,200	252,744,986	247,821,201
Total	314,735,200	309,164,000	299,130,713
Net Operating Profit (Loss):			
Regulated Services	32,690,830	32,709,205	12,719,580
Unregulated Services	-10,496,130	-8,521,516	538,790
Total	22,194,700	24,187,689	13,258,370
Total Non-Operating Profit (Loss):	7,196,100	14,073,400	-34,186,290
Non-Operating Revenue	7,394,000	0	0
Non-Operating Expenses	197,900	-14,073,400	34,186,290
Total Excess Profit (Loss):	29,390,800	38,261,089	-20,927,920
% Net Operating Profit of Regulated NOR	11.44	11.46	4.88
% Net Total Operating Profit of Total NOR	6.59	7.26	4.24
% Total Excess Profit of Total Revenue	8.54	11.48	-6.70
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	27,623,311	22,992,932	22,522,659
Risk Adjusted Readmission Percent:	11.10%	11.37%	11.40%
Potentially Avoidable Utilization Costs:	47,618,055	41,457,269	39,503,580
Risk Adjusted PPC Rate:	0.62	0.61	0.70

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 29

NORTHWEST HOSPITAL CENTER

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	266,927,631	258,801,000	257,944,700
Unregulated Services	63,675,741	45,267,404	44,070,449
TOTAL	330,603,372	304,068,404	302,015,149
Net Patient Revenue (NPR):			
Regulated Services	227,262,073	217,101,689	213,970,769
Unregulated Services	35,239,563	16,619,031	16,387,321
TOTAL	262,501,636	233,720,720	230,358,090
Other Operating Revenue:			
Regulated Services	4,036,399	2,173,539	2,382,809
Unregulated Services	3,336,821	22,817,313	17,210,368
TOTAL	7,373,220	24,990,852	19,593,177
Net Operating Revenue (NOR)			
Regulated Services	231,298,472	219,275,228	216,353,578
Unregulated Services	38,576,384	39,436,344	33,597,689
Total	269,874,856	258,711,572	249,951,267
Total Operating Expenses:			
Regulated Services	188,597,856	182,564,913	181,171,177
Total	248,190,447	244,153,548	236,039,880
Net Operating Profit (Loss):			
Regulated Services	42,700,615	36,710,315	35,182,401
Unregulated Services	-21,016,207	-22,152,291	-21,271,014
Total	21,684,409	14,558,024	13,911,387
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	6,622,707	13,118,772	-4,775,477
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):			
	28,307,116	27,676,796	9,135,910
% Net Operating Profit of Regulated NOR	18.46	16.74	16.26
% Net Total Operating Profit of Total NOR	8.03	5.63	5.57
% Total Excess Profit of Total Revenue	10.24	10.18	3.73
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	22,164,683	21,860,049	22,886,819
Risk Adjusted Readmission Percent:	11.55%	11.60%	13.00%
Potentially Avoidable Utilization Costs:	43,823,289	42,506,545	42,173,628
Risk Adjusted PPC Rate:	0.44	0.44	0.80

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 30

PENINSULA REGIONAL MEDICAL CENTER

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	450,336,518	437,069,300	430,070,800
Unregulated Services	91,994,400	78,171,400	72,999,700
TOTAL	542,330,918	515,240,700	503,070,500
Net Patient Revenue (NPR):			
Regulated Services	382,238,418	369,748,400	366,877,800
Unregulated Services	43,015,200	33,616,900	29,906,900
TOTAL	425,253,618	403,365,300	396,784,700
Other Operating Revenue:			
Regulated Services	1,205,700	947,000	1,314,600
Unregulated Services	7,799,700	7,323,800	6,722,600
TOTAL	9,005,400	8,270,800	8,037,200
Net Operating Revenue (NOR)			
Regulated Services	383,444,118	370,695,400	368,192,400
Unregulated Services	50,814,900	40,940,700	36,629,500
Total	434,259,018	411,636,100	404,821,900
Total Operating Expenses:			
Regulated Services	336,127,347	350,622,967	329,763,075
Total	427,361,600	432,142,100	405,639,700
Net Operating Profit (Loss):			
Regulated Services	47,316,771	20,072,433	38,429,325
Unregulated Services	-40,419,353	-40,578,433	-39,247,125
Total	6,897,418	-20,506,000	-817,800
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	38,206,600	14,818,000	7,654,800
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	45,104,018	-5,688,000	6,837,000
% Net Operating Profit of Regulated NOR			
	12.34	5.41	10.44
% Net Total Operating Profit of Total NOR			
	1.59	-4.98	-0.20
% Total Excess Profit of Total Revenue			
	9.55	-1.33	1.66
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	29,957,475	28,847,730	26,577,653
Risk Adjusted Readmission Percent:			
	10.94%	11.20%	9.99%
Potentially Avoidable Utilization Costs:			
	48,110,481	49,700,544	48,764,687
Risk Adjusted PPC Rate:			
	0.64	0.59	0.78

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 31

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SHADY GROVE ADVENTIST HOSPITAL

FISCAL YEAR ENDING	December 2017	December 2016	December 2015
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Gross Patient Revenue:			
Regulated Services	401,327,600	388,714,400	389,913,200
Unregulated Services	14,382,837	6,068,052	6,418,886
TOTAL	415,710,437	394,782,452	396,332,086
Net Patient Revenue (NPR):			
Regulated Services	346,401,639	335,476,280	333,295,244
Unregulated Services	4,002,324	1,852,731	1,835,557
TOTAL	350,403,963	337,329,011	335,130,801
Other Operating Revenue:			
Regulated Services	130,044	1,269,184	1,632,076
Unregulated Services	7,062,190	5,889,967	5,933,574
TOTAL	7,192,234	7,159,151	7,565,650
Net Operating Revenue (NOR)			
Regulated Services	346,531,683	336,745,464	334,927,320
Unregulated Services	11,064,514	7,742,698	7,769,131
Total	357,596,197	344,488,162	342,696,451
Total Operating Expenses:			
Regulated Services	307,385,310	302,300,894	295,354,588
Total	337,019,361	323,645,883	316,448,393
Net Operating Profit (Loss):			
Regulated Services	39,146,373	34,444,570	39,572,732
Unregulated Services	-18,569,537	-13,602,291	-13,324,674
Total	20,576,836	20,842,279	26,248,058
Total Non-Operating Profit (Loss):	3,576,216	991,302	-968,436
Non-Operating Revenue	3,576,216	991,302	-968,436
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	24,153,052	21,833,581	25,279,622
% Net Operating Profit of Regulated NOR	11.30	10.23	11.82
% Net Total Operating Profit of Total NOR	5.75	6.05	7.66
% Total Excess Profit of Total Revenue	6.69	6.32	7.40
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	27,488,544	25,150,398	24,522,045
Risk Adjusted Readmission Percent:	9.78%	10.10%	9.94%
Potentially Avoidable Utilization Costs:	43,903,194	39,761,283	39,420,204
Risk Adjusted PPC Rate:	0.69	0.57	0.84

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 32

SINAI HOSPITAL

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	783,533,500	769,856,900	732,671,600
Unregulated Services	196,848,016	187,713,487	186,704,461
TOTAL	980,381,516	957,570,387	919,376,061
Net Patient Revenue (NPR):			
Regulated Services	661,090,300	644,901,523	615,507,214
Unregulated Services	93,964,743	95,970,326	74,081,947
TOTAL	755,055,043	740,871,849	689,589,161
Other Operating Revenue:			
Regulated Services	21,927,704	11,547,126	10,332,455
Unregulated Services	22,529,563	24,819,518	56,025,531
TOTAL	44,457,267	36,366,644	66,357,986
Net Operating Revenue (NOR)			
Regulated Services	683,018,004	656,448,649	625,839,669
Unregulated Services	116,494,306	120,789,844	130,107,478
Total	799,512,310	777,238,493	755,947,147
Total Operating Expenses:			
Regulated Services	596,332,210	587,087,824	551,295,426
Total	764,960,267	741,848,425	725,051,986
Net Operating Profit (Loss):			
Regulated Services	86,685,794	69,360,825	74,544,243
Unregulated Services	-52,133,751	-33,970,757	-43,649,082
Total	34,552,043	35,390,068	30,895,161
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	23,993,000	21,790,000	-4,248,000
Non-Operating Expenses	0	0	0
Total	23,993,000	21,790,000	-4,248,000
Total Excess Profit (Loss):			
	58,545,043	57,180,068	26,647,161
% Net Operating Profit of Regulated NOR			
	12.69	10.57	11.91
% Net Total Operating Profit of Total NOR			
	4.32	4.55	4.09
% Total Excess Profit of Total Revenue			
	7.11	7.16	3.53
Total Direct Medical Education:			
	15,700,811	15,229,309	14,784,200
Inpatient Readmission Charges:			
	44,048,669	45,278,963	45,655,055
Risk Adjusted Readmission Percent:			
	11.29%	11.42%	12.20%
Potentially Avoidable Utilization Costs:			
	70,037,646	70,227,348	69,984,928
Risk Adjusted PPC Rate:			
	0.52	0.64	0.75

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 33

ST. AGNES HOSPITAL

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	438,695,900	431,097,200	432,204,400
Unregulated Services	178,218,944	175,167,153	178,804,137
TOTAL	616,914,844	606,264,353	611,008,537
Net Patient Revenue (NPR):			
Regulated Services	377,449,830	382,173,878	359,834,307
Unregulated Services	79,582,283	76,766,825	78,480,869
TOTAL	457,032,113	458,940,703	438,315,176
Other Operating Revenue:			
Regulated Services	1,981,300	4,541,545	5,114,462
Unregulated Services	7,397,955	6,524,859	5,997,146
TOTAL	9,379,255	11,066,403	11,111,607
Net Operating Revenue (NOR)			
Regulated Services	379,431,130	386,715,423	364,948,769
Unregulated Services	86,980,239	83,291,684	84,478,014
Total	466,411,369	470,007,106	449,426,783
Total Operating Expenses:			
Regulated Services	318,726,099	310,077,312	312,539,167
Total	452,575,808	438,953,889	439,045,002
Net Operating Profit (Loss):			
Regulated Services	60,705,031	76,638,111	52,409,602
Unregulated Services	-46,869,471	-45,584,893	-42,027,820
Total	13,835,561	31,053,217	10,381,782
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	1,880,000	7,476,000	-7,204,699
Non-Operating Expenses	2,422,000	0	0
Total Excess Profit (Loss):			
	13,293,561	38,529,217	3,177,083
% Net Operating Profit of Regulated NOR			
	16.00	19.82	14.36
% Net Total Operating Profit of Total NOR			
	2.97	6.61	2.31
% Total Excess Profit of Total Revenue			
	2.84	8.07	0.72
Total Direct Medical Education:			
	8,121,090	7,476,728	7,229,390
Inpatient Readmission Charges:			
	35,514,362	34,040,792	35,191,932
Risk Adjusted Readmission Percent:			
	11.74%	12.00%	12.42%
Potentially Avoidable Utilization Costs:			
	65,344,805	63,553,430	60,244,282
Risk Adjusted PPC Rate:			
	0.32	0.35	0.62

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 34

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SUBURBAN HOSPITAL

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	329,368,123	310,897,100	301,899,200
Unregulated Services	1,778,628	2,374,686	2,268,518
TOTAL	331,146,751	313,271,786	304,167,718
Net Patient Revenue (NPR):			
Regulated Services	279,840,920	265,507,832	260,794,287
Unregulated Services	1,719,879	2,310,170	2,240,705
TOTAL	281,560,800	267,818,001	263,034,992
Other Operating Revenue:			
Regulated Services	2,751,160	7,712,395	2,576,865
Unregulated Services	19,400,840	19,429,605	21,776,135
TOTAL	22,152,000	27,142,000	24,353,000
Net Operating Revenue (NOR)			
Regulated Services	282,592,080	273,220,227	263,371,152
Unregulated Services	21,120,720	21,739,774	24,016,840
Total	303,712,800	294,960,001	287,387,992
Total Operating Expenses:			
Regulated Services	261,990,876	250,216,327	236,670,658
Total	295,310,758	283,347,000	270,459,430
Net Operating Profit (Loss):			
Regulated Services	20,601,204	23,003,900	26,700,494
Unregulated Services	-12,199,162	-11,390,898	-9,771,932
Total	8,402,041	11,613,001	16,928,562
Total Non-Operating Profit (Loss):	20,828,000	23,957,000	-6,697,000
Non-Operating Revenue	20,828,000	23,957,000	457,000
Non-Operating Expenses	0	0	7,154,000
Total Excess Profit (Loss):	29,230,041	35,570,001	10,231,562
% Net Operating Profit of Regulated NOR	7.29	8.42	10.14
% Net Total Operating Profit of Total NOR	2.77	3.94	5.89
% Total Excess Profit of Total Revenue	9.01	11.15	3.55
Total Direct Medical Education:	498,336	458,561	331,245
Inpatient Readmission Charges:	20,938,047	20,045,557	21,177,628
Risk Adjusted Readmission Percent:	10.77%	11.15%	10.58%
Potentially Avoidable Utilization Costs:	32,847,597	31,759,083	32,260,580
Risk Adjusted PPC Rate:	0.41	0.58	0.73

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 35

UM-BALTIMORE WASHINGTON MEDICAL CENTER

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	428,075,148	416,534,000	413,064,200
Unregulated Services	4,950,000	5,031,000	4,327,000
TOTAL	433,025,148	421,565,000	417,391,200
Net Patient Revenue (NPR):			
Regulated Services	364,177,501	361,101,590	355,972,969
Unregulated Services	3,812,499	2,084,410	1,661,998
TOTAL	367,990,000	363,186,000	357,634,967
Other Operating Revenue:			
Regulated Services	3,006,441	1,857,045	1,717,392
Unregulated Services	1,973,559	1,823,955	1,878,608
TOTAL	4,980,000	3,681,000	3,596,000
Net Operating Revenue (NOR)			
Regulated Services	367,183,941	362,958,635	357,690,361
Unregulated Services	5,786,059	3,908,365	3,540,607
Total	372,970,000	366,867,000	361,230,967
Total Operating Expenses:			
Regulated Services	336,518,698	326,029,856	322,713,452
Total	344,997,000	334,210,000	330,823,000
Net Operating Profit (Loss):			
Regulated Services	30,665,244	36,928,779	34,976,908
Unregulated Services	-2,692,244	-4,271,779	-4,568,941
Total	27,973,000	32,657,000	30,407,967
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	9,033,000	0	0
Non-Operating Expenses	4,957,000	-11,671,000	5,491,000
Total	4,076,000	11,671,000	-5,491,000
Total Excess Profit (Loss):			
	32,049,000	44,328,000	24,916,967
% Net Operating Profit of Regulated NOR			
	8.35	10.17	9.78
% Net Total Operating Profit of Total NOR			
	7.50	8.90	8.42
% Total Excess Profit of Total Revenue			
	8.39	12.08	6.90
Total Direct Medical Education:			
	631,517	580,333	628,161
Inpatient Readmission Charges:			
	36,212,628	36,195,264	37,277,981
Risk Adjusted Readmission Percent:			
	11.14%	11.99%	12.43%
Potentially Avoidable Utilization Costs:			
	60,718,816	61,850,233	63,396,648
Risk Adjusted PPC Rate:			
	0.46	0.52	0.65

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 36

UM-BOWIE HEALTH CENTER

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	20,771,309	19,933,600	20,228,300
Unregulated Services	9,529,424	10,749,722	9,901,346
TOTAL	30,300,732	30,683,322	30,129,646
Net Patient Revenue (NPR):			
Regulated Services	15,464,056	13,273,305	13,863,985
Unregulated Services	3,952,676	4,666,456	4,285,990
TOTAL	19,416,731	17,939,761	18,149,975
Other Operating Revenue:			
Regulated Services	56,852	2,275	297,700
Unregulated Services	1,178,143	170,848	1,457,694
TOTAL	1,234,995	173,123	1,755,394
Net Operating Revenue (NOR)			
Regulated Services	15,520,908	13,275,580	14,161,685
Unregulated Services	5,130,818	4,837,304	5,743,684
Total	20,651,726	18,112,884	19,905,369
Total Operating Expenses:			
Regulated Services	15,944,244	14,818,750	12,614,803
Total	21,274,995	19,782,973	18,564,439
Net Operating Profit (Loss):			
Regulated Services	-423,336	-1,543,170	1,546,882
Unregulated Services	-199,933	-126,919	-205,952
Total	-623,269	-1,670,089	1,340,930
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	104,000	13,551	0
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-519,269	-1,656,538	1,340,930
% Net Operating Profit of Regulated NOR			
	-2.73	-11.62	10.92
% Net Total Operating Profit of Total NOR			
	-3.02	-9.22	6.74
% Total Excess Profit of Total Revenue			
	-2.50	-9.14	6.74
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	0	0	0
Risk Adjusted Readmission Percent:			
	0.00%	0.00%	0.00%
Potentially Avoidable Utilization Costs:			
	0	0	0
Risk Adjusted PPC Rate:			
	0.00	0.00	0.00

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 37

UM-CHARLES REGIONAL MEDICAL CENTER

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	156,420,846	148,862,300	148,692,700
Unregulated Services	2,074,935	1,852,059	1,451,471
TOTAL	158,495,781	150,714,359	150,144,171
Net Patient Revenue (NPR):			
Regulated Services	132,146,931	128,909,182	126,752,451
Unregulated Services	1,095,004	951,862	848,732
TOTAL	133,241,935	129,861,044	127,601,183
Other Operating Revenue:			
Regulated Services	117,312	65,517	288,272
Unregulated Services	432,688	441,483	420,568
TOTAL	550,000	507,000	708,840
Net Operating Revenue (NOR)			
Regulated Services	132,264,243	128,974,700	127,040,723
Unregulated Services	1,527,692	1,393,345	1,269,300
Total	133,791,935	130,368,044	128,310,023
Total Operating Expenses:			
Regulated Services	113,933,074	111,584,695	109,027,757
Total	119,860,000	116,779,000	113,563,000
Net Operating Profit (Loss):			
Regulated Services	18,331,170	17,390,005	18,012,966
Unregulated Services	-4,399,234	-3,800,961	-3,265,943
Total	13,931,935	13,589,044	14,747,023
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	2,212,000	3,218,000	408,000
Non-Operating Expenses	831,000	434,000	1,595,000
Total Excess Profit (Loss):			
	15,312,935	16,373,044	13,560,023
% Net Operating Profit of Regulated NOR			
	13.86	13.48	14.18
% Net Total Operating Profit of Total NOR			
	10.41	10.42	11.49
% Total Excess Profit of Total Revenue			
	11.26	12.26	10.53
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	11,236,787	10,252,954	10,706,616
Risk Adjusted Readmission Percent:			
	9.98%	9.58%	9.96%
Potentially Avoidable Utilization Costs:			
	19,946,032	20,280,491	21,422,142
Risk Adjusted PPC Rate:			
	0.38	0.42	0.79

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 38

UM-HARFORD MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	105,943,546	105,314,800	104,106,100
Unregulated Services	168,000	171,000	220,000
TOTAL	106,111,546	105,485,800	104,326,100
Net Patient Revenue (NPR):			
Regulated Services	88,285,000	88,949,958	89,067,100
Unregulated Services	168,000	171,000	220,000
TOTAL	88,453,000	89,120,958	89,287,100
Other Operating Revenue:			
Regulated Services	824,523	847,242	633,667
Unregulated Services	309,477	314,758	313,191
TOTAL	1,134,000	1,162,000	946,858
Net Operating Revenue (NOR)			
Regulated Services	89,109,523	89,797,200	89,700,767
Unregulated Services	477,477	485,758	533,191
Total	89,587,000	90,282,958	90,233,958
Total Operating Expenses:			
Regulated Services	83,338,100	80,697,100	80,295,000
Total	87,719,000	84,926,000	82,723,000
Net Operating Profit (Loss):			
Regulated Services	5,771,423	9,100,100	9,405,767
Unregulated Services	-3,903,423	-3,743,142	-1,894,809
Total	1,868,000	5,356,958	7,510,958
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	4,960,000	8,142,000	490,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):			
	6,828,000	13,498,958	8,000,958
% Net Operating Profit of Regulated NOR			
	6.48	10.13	10.49
% Net Total Operating Profit of Total NOR			
	2.09	5.93	8.32
% Total Excess Profit of Total Revenue			
	7.22	13.71	8.82
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	11,350,250	10,976,965	10,475,620
Risk Adjusted Readmission Percent:			
	10.86%	11.83%	11.29%
Potentially Avoidable Utilization Costs:			
	19,009,003	18,429,905	18,280,596
Risk Adjusted PPC Rate:			
	0.42	0.49	0.63

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 39

UM-LAUREL REGIONAL HOSPITAL

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	102,996,000	100,491,800	106,117,500
Unregulated Services	0	2,090,370	1,985,672
TOTAL	102,996,000	102,582,170	108,103,172
Net Patient Revenue (NPR):			
Regulated Services	90,095,000	81,678,189	90,443,295
Unregulated Services	0	821,960	1,419,848
TOTAL	90,095,000	82,500,149	91,863,143
Other Operating Revenue:			
Regulated Services	9,601,000	120,760	1,193,454
Unregulated Services	0	226,175	249,504
TOTAL	9,601,000	346,935	1,442,958
Net Operating Revenue (NOR)			
Regulated Services	99,696,000	81,798,949	91,636,749
Unregulated Services	0	1,048,135	1,669,352
Total	99,696,000	82,847,084	93,306,101
Total Operating Expenses:			
Regulated Services	82,741,400	81,820,607	85,066,992
Total	91,189,000	94,726,907	97,371,992
Net Operating Profit (Loss):			
Regulated Services	16,954,600	-21,658	6,569,757
Unregulated Services	-8,447,600	-11,858,165	-10,635,648
Total	8,507,000	-11,879,823	-4,065,891
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	576,000	6,357,783	2,833,438
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	9,083,000	-5,522,040	-1,232,453
% Net Operating Profit of Regulated NOR			
	17.01	-0.03	7.17
% Net Total Operating Profit of Total NOR			
	8.53	-14.34	-4.36
% Total Excess Profit of Total Revenue			
	9.06	-6.19	-1.28
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	7,021,109	6,934,840	6,893,000
Risk Adjusted Readmission Percent:			
	11.36%	12.83%	12.09%
Potentially Avoidable Utilization Costs:			
	12,043,309	11,640,040	11,815,080
Risk Adjusted PPC Rate:			
	0.48	0.59	0.99

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 40

UM-PRINCE GEORGE'S HOSPITAL CENTER

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	293,380,000	293,522,700	285,682,600
Unregulated Services	0	17,421,289	20,080,356
TOTAL	293,380,000	310,943,989	305,762,956
Net Patient Revenue (NPR):			
Regulated Services	248,794,046	249,393,120	253,113,614
Unregulated Services	0	7,130,481	8,591,716
TOTAL	248,794,046	256,523,601	261,705,330
Other Operating Revenue:			
Regulated Services	32,920,106	4,160,944	4,996,438
Unregulated Services	2,138,894	1,174,972	2,110,695
TOTAL	35,059,000	5,335,916	7,107,133
Net Operating Revenue (NOR)			
Regulated Services	281,714,152	253,554,064	258,110,053
Unregulated Services	2,138,894	8,305,453	10,702,411
Total	283,853,046	261,859,517	268,812,464
Total Operating Expenses:			
Regulated Services	240,414,549	240,080,693	227,352,248
Total	285,839,000	294,418,452	271,879,717
Net Operating Profit (Loss):			
Regulated Services	41,299,602	13,473,371	30,757,805
Unregulated Services	-43,285,556	-46,032,306	-33,825,058
Total	-1,985,954	-32,558,935	-3,067,254
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	1,437,000	19,445,979	7,709,817
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-548,954	-13,112,956	4,642,564
% Net Operating Profit of Regulated NOR			
	14.66	5.31	11.92
% Net Total Operating Profit of Total NOR			
	-0.70	-12.43	-1.14
% Total Excess Profit of Total Revenue			
	-0.19	-4.66	1.68
Total Direct Medical Education:			
	5,392,004	6,074,694	5,117,267
Inpatient Readmission Charges:			
	27,475,760	24,473,571	22,800,097
Risk Adjusted Readmission Percent:			
	10.88%	10.76%	10.34%
Potentially Avoidable Utilization Costs:			
	44,898,575	40,026,920	38,516,665
Risk Adjusted PPC Rate:			
	0.57	0.53	1.05

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 41

UM-QUEEN ANNE'S FREESTANDING EMERGENCY CENTER

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	7,034,873	6,432,800	6,243,200
Unregulated Services	0	0	0
TOTAL	7,034,873	6,432,800	6,243,200
Net Patient Revenue (NPR):			
Regulated Services	5,378,088	5,146,413	4,951,239
Unregulated Services	0	0	0
TOTAL	5,378,088	5,146,413	4,951,239
Other Operating Revenue:			
Regulated Services	9,077	10,608	5,780
Unregulated Services	0	0	0
TOTAL	9,077	10,608	5,780
Net Operating Revenue (NOR)			
Regulated Services	5,387,165	5,157,021	4,957,019
Unregulated Services	0	0	0
Total	5,387,165	5,157,021	4,957,019
Total Operating Expenses:			
Regulated Services	6,655,997	7,117,707	6,871,442
Total	6,672,297	7,142,407	6,871,442
Net Operating Profit (Loss):			
Regulated Services	-1,268,832	-1,960,686	-1,914,423
Unregulated Services	-16,300	-24,700	0
Total	-1,285,132	-1,985,386	-1,914,423
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-21,013	-107,203	-44,000
Non-Operating Expenses	0	0	44,000
Total Excess Profit (Loss):			
	-1,306,145	-2,092,589	-1,958,423
% Net Operating Profit of Regulated NOR			
	-23.55	-38.02	-38.62
% Net Total Operating Profit of Total NOR			
	-23.86	-38.50	-38.62
% Total Excess Profit of Total Revenue			
	-24.34	-41.44	-39.51
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	0	0	0
Risk Adjusted Readmission Percent:			
	0.00%	0.00%	0.00%
Potentially Avoidable Utilization Costs:			
	0	0	0
Risk Adjusted PPC Rate:			
	0.00	0.00	0.00

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 42

UM-REHABILITATION & ORTHOPAEDIC INSTITUTE

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	124,902,916	124,286,800	118,766,800
Unregulated Services	920,775	991,566	1,084,001
TOTAL	125,823,691	125,278,366	119,850,801
Net Patient Revenue (NPR):			
Regulated Services	109,968,315	107,250,465	100,742,920
Unregulated Services	501,002	590,566	677,001
TOTAL	110,469,318	107,841,031	101,419,921
Other Operating Revenue:			
Regulated Services	924,328	683,381	3,971,892
Unregulated Services	1,810,672	1,918,619	1,747,108
TOTAL	2,735,000	2,602,000	5,719,000
Net Operating Revenue (NOR)			
Regulated Services	110,892,643	107,933,846	104,714,812
Unregulated Services	2,311,675	2,509,184	2,424,109
Total	113,204,318	110,443,031	107,138,921
Total Operating Expenses:			
Regulated Services	106,248,833	103,671,463	100,941,425
Total	109,216,000	107,006,000	103,856,400
Net Operating Profit (Loss):			
Regulated Services	4,643,810	4,262,383	3,773,387
Unregulated Services	-655,493	-825,352	-490,867
Total	3,988,318	3,437,031	3,282,521
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	2,346,000	3,350,000	-1,057,000
Non-Operating Expenses	294,000	0	0
Total Excess Profit (Loss):	6,040,318	6,787,031	2,225,521
% Net Operating Profit of Regulated NOR			
	4.19	3.95	3.60
% Net Total Operating Profit of Total NOR			
	3.52	3.11	3.06
% Total Excess Profit of Total Revenue			
	5.23	5.96	2.10
Total Direct Medical Education:			
	3,818,820	3,901,174	4,088,269
Inpatient Readmission Charges:			
	203,973	141,507	278,045
Risk Adjusted Readmission Percent:			
	7.93%	9.58%	10.51%
Potentially Avoidable Utilization Costs:			
	203,973	141,507	278,045
Risk Adjusted PPC Rate:			
	0.53	0.75	0.86

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 43

UM-SHOCK TRAUMA

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	215,034,043	213,195,100	202,325,400
Unregulated Services	5,825,975	5,493,306	4,442,063
TOTAL	220,860,018	218,688,406	206,767,463
Net Patient Revenue (NPR):			
Regulated Services	179,265,025	201,031,694	173,816,937
Unregulated Services	5,825,975	5,493,306	4,442,063
TOTAL	185,091,000	206,525,000	178,259,000
Other Operating Revenue:			
Regulated Services	3,435,000	3,476,000	3,378,000
Unregulated Services	0	0	0
TOTAL	3,435,000	3,476,000	3,378,000
Net Operating Revenue (NOR)			
Regulated Services	182,700,025	204,507,694	177,194,937
Unregulated Services	5,825,975	5,493,306	4,442,063
Total	188,526,000	210,001,000	181,637,000
Total Operating Expenses:			
Regulated Services	162,982,400	162,417,200	159,078,900
Total	163,948,000	163,160,000	162,363,000
Net Operating Profit (Loss):			
Regulated Services	19,717,625	42,090,494	18,116,037
Unregulated Services	4,860,375	4,750,506	1,157,963
Total	24,578,000	46,841,000	19,274,000
Total Non-Operating Profit (Loss):	0	0	1,500,000
Non-Operating Revenue	0	0	1,500,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	24,578,000	46,841,000	20,774,000
% Net Operating Profit of Regulated NOR	10.79	20.58	10.22
% Net Total Operating Profit of Total NOR	13.04	22.31	10.61
% Total Excess Profit of Total Revenue	13.04	22.31	11.34
Total Direct Medical Education:	11,572,869	11,488,844	11,303,486
Inpatient Readmission Charges:	0	0	0
Risk Adjusted Readmission Percent:	0.00%	0.00%	0.00%
Potentially Avoidable Utilization Costs:	0	0	0
Risk Adjusted PPC Rate:	0.00	0.00	0.00

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 44

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UM-SHORE REGIONAL HEALTH AT CHESTERTOWN

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	59,412,493	59,206,500	60,065,200
Unregulated Services	4,311,688	3,848,139	4,040,268
TOTAL	63,724,181	63,054,639	64,105,468
Net Patient Revenue (NPR):			
Regulated Services	50,803,189	48,155,807	49,733,012
Unregulated Services	2,440,411	3,654,782	3,848,356
TOTAL	53,243,600	51,810,589	53,581,368
Other Operating Revenue:			
Regulated Services	80,940	9,071	-236,735
Unregulated Services	429,060	393,929	217,267
TOTAL	510,000	403,000	-19,468
Net Operating Revenue (NOR)			
Regulated Services	50,884,130	48,164,878	49,496,277
Unregulated Services	2,869,471	4,048,711	4,065,623
Total	53,753,600	52,213,589	53,561,900
Total Operating Expenses:			
Regulated Services	40,471,696	41,001,663	42,567,673
Total	46,259,300	46,048,000	48,612,000
Net Operating Profit (Loss):			
Regulated Services	10,412,434	7,163,216	6,928,604
Unregulated Services	-2,918,134	-997,626	-1,978,704
Total	7,494,300	6,165,589	4,949,900
Total Non-Operating Profit (Loss):	641,000	1,684,000	-403,000
Non-Operating Revenue	1,084,000	1,756,000	390,000
Non-Operating Expenses	443,000	72,000	793,000
Total Excess Profit (Loss):	8,135,300	7,849,589	4,546,900
% Net Operating Profit of Regulated NOR	20.46	14.87	14.00
% Net Total Operating Profit of Total NOR	13.94	11.81	9.24
% Total Excess Profit of Total Revenue	14.84	14.54	8.43
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	2,999,239	3,377,301	3,603,074
Risk Adjusted Readmission Percent:	8.88%	12.30%	13.10%
Potentially Avoidable Utilization Costs:	5,182,302	7,196,289	8,062,886
Risk Adjusted PPC Rate:	0.79	0.77	0.96

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 45

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UM-SHORE REGIONAL HEALTH AT DORCHESTER

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	51,060,002	49,851,200	51,452,800
Unregulated Services	2,478,341	2,789,571	2,871,072
TOTAL	53,538,343	52,640,771	54,323,872
Net Patient Revenue (NPR):			
Regulated Services	42,857,327	42,072,925	42,352,628
Unregulated Services	1,272,086	1,237,169	1,601,672
TOTAL	44,129,413	43,310,094	43,954,300
Other Operating Revenue:			
Regulated Services	76,008	74,825	48,433
Unregulated Services	211,626	260,413	278,833
TOTAL	287,634	335,238	327,266
Net Operating Revenue (NOR)			
Regulated Services	42,933,336	42,147,750	42,401,061
Unregulated Services	1,483,712	1,497,582	1,880,505
Total	44,417,047	43,645,332	44,281,566
Total Operating Expenses:			
Regulated Services	38,031,023	40,362,846	36,427,923
Total	40,094,943	42,908,878	39,379,514
Net Operating Profit (Loss):			
Regulated Services	4,902,312	1,784,904	5,973,138
Unregulated Services	-580,208	-1,048,450	-1,071,086
Total	4,322,104	736,454	4,902,052
Total Non-Operating Profit (Loss):	-147,090	-751,000	-322,815
Non-Operating Revenue	-147,090	-751,000	-322,815
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	4,175,014	-14,546	4,579,237
% Net Operating Profit of Regulated NOR	11.42	4.23	14.09
% Net Total Operating Profit of Total NOR	9.73	1.69	11.07
% Total Excess Profit of Total Revenue	9.43	-0.03	10.42
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	4,023,700	5,072,662	4,542,914
Risk Adjusted Readmission Percent:	9.94%	12.42%	11.05%
Potentially Avoidable Utilization Costs:	7,129,280	9,767,967	9,950,566
Risk Adjusted PPC Rate:	0.40	0.48	0.68

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 46

UM-SHORE REGIONAL HEALTH AT EASTON

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	210,980,106	203,067,800	199,614,100
Unregulated Services	46,626,896	47,002,098	45,475,282
TOTAL	257,607,002	250,069,898	245,089,382
Net Patient Revenue (NPR):			
Regulated Services	178,488,454	174,176,326	172,262,074
Unregulated Services	19,938,692	18,528,965	17,354,162
TOTAL	198,427,146	192,705,291	189,616,236
Other Operating Revenue:			
Regulated Services	470,113	531,986	369,942
Unregulated Services	3,877,542	3,697,945	2,054,649
TOTAL	4,347,655	4,229,931	2,424,591
Net Operating Revenue (NOR)			
Regulated Services	178,958,567	174,708,312	172,632,016
Unregulated Services	23,816,234	22,226,910	19,408,811
Total	202,774,801	196,935,222	192,040,827
Total Operating Expenses:			
Regulated Services	156,724,781	158,069,606	146,753,345
Total	180,601,289	183,503,895	168,978,020
Net Operating Profit (Loss):			
Regulated Services	22,233,786	16,638,706	25,878,671
Unregulated Services	-60,274	-3,207,379	-2,815,864
Total	22,173,512	13,431,327	23,062,807
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	7,541,234	8,333,000	3,787,000
Non-Operating Expenses	0	0	7,508,000
Total	7,541,234	8,333,000	-3,721,000
Total Excess Profit (Loss):	29,714,746	21,764,327	19,341,807
% Net Operating Profit of Regulated NOR	12.42	9.52	14.99
% Net Total Operating Profit of Total NOR	10.94	6.82	12.01
% Total Excess Profit of Total Revenue	14.13	10.60	9.88
Total Direct Medical Education:			
Inpatient Readmission Charges:	11,082,531	11,848,480	11,098,830
Risk Adjusted Readmission Percent:	10.29%	10.61%	11.12%
Potentially Avoidable Utilization Costs:	17,114,255	21,816,726	23,349,070
Risk Adjusted PPC Rate:	0.40	0.64	0.67

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 47

UM-ST. JOSEPH MEDICAL CENTER

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	414,387,182	408,176,900	402,082,700
Unregulated Services	0	0	2,818,692
TOTAL	414,387,182	408,176,900	404,901,392
Net Patient Revenue (NPR):			
Regulated Services	361,011,915	359,500,143	345,943,269
Unregulated Services	133,085	133,857	2,677,731
TOTAL	361,145,000	359,634,000	348,621,000
Other Operating Revenue:			
Regulated Services	450,321	570,456	415,243
Unregulated Services	2,815,679	2,660,544	2,921,010
TOTAL	3,266,000	3,231,000	3,336,252
Net Operating Revenue (NOR)			
Regulated Services	361,462,235	360,070,600	346,358,512
Unregulated Services	2,948,765	2,794,400	5,598,741
Total	364,411,000	362,865,000	351,957,252
Total Operating Expenses:			
Regulated Services	311,529,009	313,497,766	301,275,913
Total	335,049,000	339,093,000	325,630,352
Net Operating Profit (Loss):			
Regulated Services	49,933,226	46,572,834	45,082,599
Unregulated Services	-20,571,226	-22,800,834	-18,755,699
Total	29,362,000	23,772,000	26,326,900
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	-1,861,000	834,000	0
Non-Operating Expenses	0	4,040,000	3,502,000
Total Excess Profit (Loss):			
	27,501,000	20,566,000	22,824,900
% Net Operating Profit of Regulated NOR			
	13.81	12.93	13.02
% Net Total Operating Profit of Total NOR			
	8.06	6.55	7.48
% Total Excess Profit of Total Revenue			
	7.59	5.65	6.49
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	21,268,718	21,463,640	21,063,602
Risk Adjusted Readmission Percent:			
	10.46%	10.69%	10.56%
Potentially Avoidable Utilization Costs:			
	31,512,393	35,172,832	33,529,679
Risk Adjusted PPC Rate:			
	0.47	0.57	0.70

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 48

UM-UPPER CHESAPEAKE MEDICAL CENTER

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	343,214,125	341,416,000	330,967,000
Unregulated Services	1,203,000	1,095,000	986,000
TOTAL	344,417,125	342,511,000	331,953,000
Net Patient Revenue (NPR):			
Regulated Services	297,072,704	296,121,934	284,816,000
Unregulated Services	797,296	712,018	986,000
TOTAL	297,870,000	296,833,952	285,802,000
Other Operating Revenue:			
Regulated Services	2,626,497	2,507,731	3,449,774
Unregulated Services	1,353,503	1,429,269	1,170,199
TOTAL	3,980,000	3,937,000	4,619,972
Net Operating Revenue (NOR)			
Regulated Services	299,699,201	298,629,666	288,265,774
Unregulated Services	2,150,799	2,141,287	2,156,199
Total	301,850,000	300,770,952	290,421,972
Total Operating Expenses:			
Regulated Services	250,715,131	271,742,558	248,188,841
Total	262,866,000	284,219,000	261,076,000
Net Operating Profit (Loss):			
Regulated Services	48,984,070	26,887,108	40,076,933
Unregulated Services	-10,000,070	-10,335,156	-10,730,960
Total	38,984,000	16,551,952	29,345,972
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	6,479,000	9,884,000	4,526,000
Non-Operating Expenses	2,702,000	2,225,000	3,736,000
Total	3,777,000	7,659,000	790,000
Total Excess Profit (Loss):			
	42,761,000	24,210,952	30,135,972
% Net Operating Profit of Regulated NOR			
	16.34	9.00	13.90
% Net Total Operating Profit of Total NOR			
	12.92	5.50	10.10
% Total Excess Profit of Total Revenue			
	13.87	7.79	10.22
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	21,834,251	21,482,900	20,683,243
Risk Adjusted Readmission Percent:			
	9.54%	10.33%	11.01%
Potentially Avoidable Utilization Costs:			
	40,328,636	37,303,104	36,235,421
Risk Adjusted PPC Rate:			
	0.42	0.47	0.67

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 49

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UMMC MIDTOWN CAMPUS

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	236,967,134	239,136,400	226,817,000
Unregulated Services	6,353,981	3,805,628	5,604,180
TOTAL	243,321,115	242,942,028	232,421,180
Net Patient Revenue (NPR):			
Regulated Services	204,450,456	201,669,034	187,121,556
Unregulated Services	6,073,544	3,481,966	5,038,625
TOTAL	210,524,000	205,151,000	192,160,180
Other Operating Revenue:			
Regulated Services	149,678	239,193	-281,532
Unregulated Services	18,460,322	9,981,807	1,108,352
TOTAL	18,610,000	10,221,000	826,820
Net Operating Revenue (NOR)			
Regulated Services	204,600,134	201,908,227	186,840,024
Unregulated Services	24,533,866	13,463,773	6,146,976
Total	229,134,000	215,372,000	192,987,000
Total Operating Expenses:			
Regulated Services	173,682,412	170,320,562	162,862,836
Total	223,093,000	204,226,000	191,264,500
Net Operating Profit (Loss):			
Regulated Services	30,917,722	31,587,664	23,977,188
Unregulated Services	-24,876,722	-20,441,664	-22,254,688
Total	6,041,000	11,146,000	1,722,500
Total Non-Operating Profit (Loss):	-3,463,000	-462,000	-544,000
Non-Operating Revenue	-3,463,000	-462,000	-544,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	2,578,000	10,684,000	1,178,500
% Net Operating Profit of Regulated NOR	15.11	15.64	12.83
% Net Total Operating Profit of Total NOR	2.64	5.18	0.89
% Total Excess Profit of Total Revenue	1.14	4.97	0.61
Total Direct Medical Education:	4,365,083	3,978,733	3,073,957
Inpatient Readmission Charges:	22,513,908	21,782,779	21,266,580
Risk Adjusted Readmission Percent:	15.03%	14.31%	15.12%
Potentially Avoidable Utilization Costs:	34,708,270	32,792,357	29,644,853
Risk Adjusted PPC Rate:	0.37	0.38	0.30

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 50

UNION HOSPITAL OF CECIL COUNTY

FISCAL YEAR ENDING	June 2018 -----	June 2017 -----	June 2016 -----
Gross Patient Revenue:			
Regulated Services	166,233,700	160,871,300	160,304,000
Unregulated Services	35,126,200	36,127,900	37,385,100
TOTAL	201,359,900	196,999,200	197,689,100
Net Patient Revenue (NPR):			
Regulated Services	138,794,480	137,576,843	136,329,669
Unregulated Services	13,211,300	15,201,900	15,817,800
TOTAL	152,005,780	152,778,743	152,147,469
Other Operating Revenue:			
Regulated Services	-2,384,100	3,326,700	1,469,400
Unregulated Services	1,953,100	1,933,600	2,144,800
TOTAL	-431,000	5,260,300	3,614,200
Net Operating Revenue (NOR)			
Regulated Services	136,410,380	140,903,543	137,799,069
Unregulated Services	15,164,400	17,135,500	17,962,600
Total	151,574,780	158,039,043	155,761,669
Total Operating Expenses:			
Regulated Services	127,785,200	123,418,300	121,512,400
Total	164,242,800	157,083,000	152,643,900
Net Operating Profit (Loss):			
Regulated Services	8,625,180	17,485,243	16,286,669
Unregulated Services	-21,293,200	-16,529,200	-13,168,900
Total	-12,668,020	956,043	3,117,769
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	3,627,300	5,286,600	35,000
Non-Operating Expenses	618,500	263,800	292,800
Total	3,008,800	5,022,800	-257,800
Total Excess Profit (Loss):			
	-9,659,220	5,978,843	2,859,969
% Net Operating Profit of Regulated NOR			
	6.32	12.41	11.82
% Net Total Operating Profit of Total NOR			
	-8.36	0.60	2.00
% Total Excess Profit of Total Revenue			
	-6.22	3.66	1.84
Total Direct Medical Education:			
	0	0	0
Inpatient Readmission Charges:			
	9,624,707	8,676,003	9,229,685
Risk Adjusted Readmission Percent:			
	10.68%	9.96%	10.71%
Potentially Avoidable Utilization Costs:			
	20,086,127	19,921,624	19,925,805
Risk Adjusted PPC Rate:			
	0.53	0.65	0.60

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 51

UNIVERSITY OF MARYLAND MEDICAL CENTER

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	1,478,505,421	1,389,993,000	1,345,458,400
Unregulated Services	16,949,007	15,860,726	11,821,641
TOTAL	1,495,454,428	1,405,853,726	1,357,280,041
Net Patient Revenue (NPR):			
Regulated Services	1,265,042,071	1,185,195,229	1,173,234,222
Unregulated Services	16,624,929	15,580,771	11,453,778
TOTAL	1,281,667,000	1,200,776,000	1,184,688,000
Other Operating Revenue:			
Regulated Services	9,366,644	33,946,582	17,699,437
Unregulated Services	87,017,356	84,016,418	101,319,563
TOTAL	96,384,000	117,963,000	119,019,000
Net Operating Revenue (NOR)			
Regulated Services	1,274,408,715	1,219,141,811	1,190,933,659
Unregulated Services	103,642,285	99,597,189	112,773,341
Total	1,378,051,000	1,318,739,000	1,303,707,000
Total Operating Expenses:			
Regulated Services	1,245,985,149	1,188,774,203	1,159,018,353
Total	1,358,279,000	1,306,935,000	1,283,342,000
Net Operating Profit (Loss):			
Regulated Services	28,423,566	30,367,608	31,915,307
Unregulated Services	-8,651,566	-18,563,608	-11,550,307
Total	19,772,000	11,804,000	20,365,000
Total Non-Operating Profit (Loss):	4,226,000	64,456,000	-71,817,000
Non-Operating Revenue	4,226,000	64,456,000	-71,817,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	23,998,000	76,260,000	-51,452,000
% Net Operating Profit of Regulated NOR	2.23	2.49	2.68
% Net Total Operating Profit of Total NOR	1.43	0.90	1.56
% Total Excess Profit of Total Revenue	1.74	5.51	-4.18
Total Direct Medical Education:	105,607,955	108,662,521	104,524,509
Inpatient Readmission Charges:	112,326,686	93,784,992	94,735,753
Risk Adjusted Readmission Percent:	13.12%	13.25%	12.84%
Potentially Avoidable Utilization Costs:	145,286,001	122,685,843	118,480,456
Risk Adjusted PPC Rate:	0.46	0.55	0.66

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 52

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WASHINGTON ADVENTIST HOSPITAL

FISCAL YEAR ENDING	December 2017	December 2016	December 2015
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Gross Patient Revenue:			
Regulated Services	271,147,900	263,177,900	260,621,900
Unregulated Services	38,735,640	13,550	0
TOTAL	309,883,540	263,191,450	260,621,900
Net Patient Revenue (NPR):			
Regulated Services	233,023,360	227,111,427	222,422,118
Unregulated Services	14,955,259	13,550	0
TOTAL	247,978,619	227,124,977	222,422,118
Other Operating Revenue:			
Regulated Services	-56,552	941,652	1,625,794
Unregulated Services	3,812,319	3,703,118	3,556,908
TOTAL	3,755,767	4,644,770	5,182,702
Net Operating Revenue (NOR)			
Regulated Services	232,966,808	228,053,079	224,047,912
Unregulated Services	18,767,578	3,716,668	3,556,908
Total	251,734,386	231,769,747	227,604,820
Total Operating Expenses:			
Regulated Services	205,395,368	204,234,173	202,140,053
Total	243,708,767	219,120,045	217,955,646
Net Operating Profit (Loss):			
Regulated Services	27,571,440	23,818,906	21,907,859
Unregulated Services	-19,545,821	-11,169,204	-12,258,685
Total	8,025,619	12,649,702	9,649,174
Total Non-Operating Profit (Loss):	-2,205,496	-366,429	-1,216,081
Non-Operating Revenue	-2,205,496	-366,429	-1,216,081
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	5,820,123	12,283,273	8,433,093
% Net Operating Profit of Regulated NOR	11.83	10.44	9.78
% Net Total Operating Profit of Total NOR	3.19	5.46	4.24
% Total Excess Profit of Total Revenue	2.33	5.31	3.73
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	20,987,141	20,523,980	20,595,615
Risk Adjusted Readmission Percent:	9.78%	9.73%	10.61%
Potentially Avoidable Utilization Costs:	36,795,591	34,633,717	33,200,029
Risk Adjusted PPC Rate:	0.51	0.65	1.00

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2016 TO 2018

Page 53

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WESTERN MARYLAND REGIONAL MEDICAL CENTER

FISCAL YEAR ENDING	June 2018	June 2017	June 2016
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Gross Patient Revenue:			
Regulated Services	332,245,500	329,028,900	325,608,000
Unregulated Services	79,558,100	79,186,000	73,613,400
TOTAL	411,803,600	408,214,900	399,221,400
Net Patient Revenue (NPR):			
Regulated Services	275,121,700	270,829,300	268,769,800
Unregulated Services	52,102,297	52,505,400	43,776,800
TOTAL	327,223,997	323,334,700	312,546,600
Other Operating Revenue:			
Regulated Services	3,337,900	3,758,200	4,372,600
Unregulated Services	2,069,900	1,614,800	2,247,800
TOTAL	5,407,800	5,373,000	6,620,400
Net Operating Revenue (NOR)			
Regulated Services	278,459,600	274,587,500	273,142,400
Unregulated Services	54,172,197	54,120,200	46,024,600
Total	332,631,797	328,707,700	319,167,000
Total Operating Expenses:			
Regulated Services	243,235,979	243,710,720	237,078,721
Total	321,986,900	321,550,600	313,183,200
Net Operating Profit (Loss):			
Regulated Services	35,223,621	30,876,780	36,063,679
Unregulated Services	-24,578,724	-23,719,680	-30,079,879
Total	10,644,897	7,157,100	5,983,800
Total Non-Operating Profit (Loss):			
Non-Operating Revenue	11,141,000	13,294,500	1,976,900
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	21,785,897	20,451,600	7,960,700
% Net Operating Profit of Regulated NOR	12.65	11.24	13.20
% Net Total Operating Profit of Total NOR	3.20	2.18	1.87
% Total Excess Profit of Total Revenue	6.34	5.98	2.48
Total Direct Medical Education:	0	0	0
Inpatient Readmission Charges:	21,346,670	22,121,815	19,950,071
Risk Adjusted Readmission Percent:	10.39%	11.23%	10.80%
Potentially Avoidable Utilization Costs:	36,653,941	37,628,038	33,756,020
Risk Adjusted PPC Rate:	0.66	0.70	0.87

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

**DETAILS OF THE DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA:
SPECIALTY HOSPITALS**

ALL SPECIALTY HOSPITALS

FISCAL YEAR ENDING	FY 2018	FY 2017	FY 2016
Gross Patient Revenue	377,869,808	368,897,190	353,829,271
Net Patient Revenue (NPR)	302,998,754	296,793,792	281,267,798
Other Operating Revenue	102,898,644	110,105,878	109,598,804
Net Operating Revenue (NOR)	405,897,398	406,899,669	390,866,602
Operating Expenses	399,724,837	392,880,159	367,130,290
Inpatient Admissions (IPAs)	3,762,851	16,643	16,756
Net Operating Profit (Loss)	6,172,561	14,019,510	23,736,312
Total Non-Operating Profit (Loss)	8,007,254	12,213,820	2,070,417
Total Excess Profits (Loss)	14,179,815	26,233,330	25,806,729

Adventist Behavioral Health-Rockville

FISCAL YEAR ENDING	CY 2017	CY 2016	CY 2015
Gross Patient Revenue	52,879,200	42,450,815	38,914,821
Net Patient Revenue (NPR)	40,252,200	35,901,649	32,013,100
Other Operating Revenue	6,313,400	6,493,107	6,182,750
Net Operating Revenue (NOR)	46,565,600	42,394,756	38,195,850
Operating Expenses	49,560,600	40,204,927	35,253,025
Inpatient Admissions (IPAs)	3,750,000	3,151	2,627
Net Operating Profit (Loss)	(2,995,000)	2,189,829	2,942,825
Total Non-Operating Profit (Loss)	76,900	(20,155)	(78,700)
Total Excess Profits (Loss)	(2,918,100)	2,169,674	2,864,125

Adventist Rehab Hospital of MD.

FISCAL YEAR ENDING	CY 2017	CY 2016	CY 2015
Gross Patient Revenue	72,157,908	71,815,975	68,932,729
Net Patient Revenue (NPR)	44,640,954	43,030,350	40,331,779
Other Operating Revenue	732,644	691,555	442,854
Net Operating Revenue (NOR)	45,373,598	43,721,905	40,774,633
Operating Expenses	41,639,137	41,367,839	38,791,987
Inpatient Admissions (IPAs)	1,936	1,879	1,941
Net Operating Profit (Loss)	3,734,461	2,354,066	1,982,646
Total Non-Operating Profit (Loss)	307,354	253,359	(23,783)
Total Excess Profits (Loss)	4,041,815	2,607,425	1,958,863

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

Brook Lane Health Services

FISCAL YEAR ENDING	FY 2018	FY 2017	FY 2016
Gross Patient Revenue	25,083,600	32,308,600	30,539,800
Net Patient Revenue (NPR)	20,646,900	25,456,100	23,993,000
Other Operating Revenue	266,000	8,094,100	7,098,400
Net Operating Revenue (NOR)	20,912,900	33,550,200	31,091,400
Operating Expenses	20,796,900	32,339,700	29,513,500
Inpatient Admissions (IPAs)	1,973	1,997	2,033
Net Operating Profit (Loss)	116,000	1,210,500	1,577,900
Total Non-Operating Profit (Loss)	1,001,600	1,077,000	128,400
Total Excess Profits (Loss)	1,117,600	2,287,500	1,706,300

Adventist Behavioral Health - Eastern Shore - Closed CY17

FISCAL YEAR ENDING	CY 2017	CY 2016	CY 2015
Gross Patient Revenue		3,767,827	3,245,821
Net Patient Revenue (NPR)		3,102,887	2,780,319
Other Operating Revenue		11,141	0
Net Operating Revenue (NOR)		3,114,028	2,780,319
Operating Expenses		6,689,616	795,278
Inpatient Admissions (IPAs)		294	302
Net Operating Profit (Loss)		(3,575,588)	1,985,041
Total Non-Operating Profit (Loss)		0	0
Total Excess Profits (Loss)		(3,575,588)	1,985,041

Mt. Washington Pediatric Hospital

FISCAL YEAR ENDING	FY 2018	FY 2017	FY 2016
Gross Patient Revenue	71,618,100	67,455,663	66,639,000
Net Patient Revenue (NPR)	61,906,800	57,482,642	56,409,800
Other Operating Revenue	980,500	774,940	1,068,600
Net Operating Revenue (NOR)	62,887,300	58,257,582	57,478,400
Operating Expenses	58,629,400	55,188,277	53,852,000
Inpatient Admissions (IPAs)	597	692	761
Net Operating Profit (Loss)	4,257,900	3,069,305	3,626,400
Total Non-Operating Profit (Loss)	2,707,700	4,115,821	(55,900)
Total Excess Profits (Loss)	6,965,600	7,185,126	3,570,500

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

Sheppard Pratt Hospital

FISCAL YEAR ENDING	FY 2018	FY 2017	FY 2016
Gross Patient Revenue	156,131,000	151,098,310	145,557,100
Net Patient Revenue (NPR)	135,551,900	131,820,164	125,739,800
Other Operating Revenue	94,606,100	94,041,035	94,806,200
Net Operating Revenue (NOR)	230,158,000	225,861,198	220,546,000
Operating Expenses	229,098,800	217,089,800	208,924,500
Inpatient Admissions (IPAs)	8,345	8,630	9,092
Net Operating Profit (Loss)	1,059,200	8,771,398	11,621,500
Total Non-Operating Profit (Loss)	3,913,700	6,787,795	2,100,400
Total Excess Profits (Loss)	4,972,900	15,559,193	13,721,900

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-A

REGULATED OPERATIONS

Listed in Alphabetical Order by Region

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

EXHIBIT I-A. CHANGE IN UNCOMPENSATED CARE, REGULATED OPERATIONS

Hospital Area	Hospital	2017			2018			% Change UCC Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
M E T R O	ANNE ARUNDEL MEDICAL CENTER	601,774,600	17,745,300	2.95	632,980,900	17,702,100	2.80	-0.2
	BON SECOURS HOSPITAL	109,889,834	2,708,992	2.47	110,087,997	2,341,678	2.13	-13.6
	DOCTORS COMMUNITY HOSPITAL	232,581,700	10,922,730	4.70	247,708,141	16,296,325	6.58	49.2
	FORT WASHINGTON MEDICAL CENTER	48,727,769	4,621,427	9.48	49,044,647	4,198,473	8.56	-9.2
	GERMANTOWN EMERGENCY CENTER	14,183,800	2,085,858	14.71	14,275,700	2,067,141	14.48	-0.9
	GREATER BALTIMORE MEDICAL CENTER	462,643,278	15,250,593	3.30	463,552,941	10,429,503	2.25	-31.6
	HOLY CROSS HOSPITAL	504,632,600	36,304,769	7.19	515,354,700	37,639,805	7.30	3.7
	HOLY CROSS HOSPITAL-GERMANTOWN	96,340,300	8,823,707	9.16	96,025,200	8,730,168	9.09	-1.1
	HOWARD COUNTY GENERAL HOSPITAL	303,036,500	8,747,000	2.89	313,005,000	11,366,000	3.63	29.9
	JOHNS HOPKINS BAYVIEW MEDICAL CENTER	645,219,500	26,502,000	4.11	670,224,185	34,422,000	5.14	29.9
	JOHNS HOPKINS HOSPITAL	2,352,718,900	61,819,012	2.63	2,409,765,550	59,578,000	2.47	-3.6
	LEVINDALE	59,432,000	2,555,234	4.30	59,877,227	1,868,613	3.12	-26.9
	MEDSTAR FRANKLIN SQUARE	518,001,600	18,349,622	3.54	535,571,836	21,178,941	3.95	15.4
	MEDSTAR GOOD SAMARITAN	297,577,800	11,802,477	3.97	275,754,352	11,468,682	4.16	-2.8
	MEDSTAR HARBOR HOSPITAL CENTER	193,637,500	9,128,344	4.71	194,521,777	8,289,968	4.26	-9.2
	MEDSTAR MONTGOMERY MEDICAL CENTER	178,461,400	5,384,827	3.02	182,928,948	5,785,191	3.16	7.4
	MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	270,322,700	11,778,977	4.36	264,243,580	13,391,573	5.07	13.7
	MEDSTAR UNION MEMORIAL HOSPITAL	434,442,400	13,519,707	3.11	440,415,067	15,810,628	3.59	16.9

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-A

REGULATED OPERATIONS

Listed in Alphabetical Order by Region

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

Hospital Area	Hospital	2017			2018			% Change UCC Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
	MERCY MEDICAL CENTER	524,091,400	22,377,757	4.27	539,029,100	23,795,400	4.41	6.3
	NORTHWEST HOSPITAL CENTER	258,801,000	12,445,662	4.81	266,927,631	11,546,155	4.33	-7.2
	SHADY GROVE ADVENTIST HOSPITAL	388,714,400	16,235,824	4.18	401,327,600	13,839,714	3.45	-14.8
	SINAI HOSPITAL	769,856,900	25,314,296	3.29	783,533,500	27,577,400	3.52	8.9
	ST. AGNES HOSPITAL	431,097,200	17,258,902	4.00	438,695,900	22,058,470	5.03	27.8
	SUBURBAN HOSPITAL	310,897,100	9,175,854	2.95	329,368,123	11,199,251	3.40	22.1
	UM-BALTIMORE WASHINGTON MEDICAL CENTER	416,534,000	26,478,000	6.36	428,075,148	25,882,000	6.05	-2.3
	UM-BOWIE HEALTH CENTER	19,933,600	3,673,841	18.43	20,771,309	3,271,431	15.75	-11.0
	UM-LAUREL REGIONAL HOSPITAL	100,491,800	10,539,259	10.49	102,996,000	9,831,000	9.55	-6.7
	UM-PRINCE GEORGE'S HOSPITAL CENTER	293,522,700	25,535,102	8.70	293,380,000	26,821,954	9.14	5.0
	UM-QUEEN ANNE'S FREESTANDING EMERGENCY	6,432,800	704,335	10.95	7,034,873	932,189	13.25	32.4
	UM-REHABILITATION & ORTHOPAEDIC INSTIT	124,286,800	7,351,047	5.91	124,902,916	6,336,279	5.07	-13.8
	UM-SHOCK TRAUMA	213,195,100	13,227,735	6.20	215,034,043	13,336,000	6.20	0.8
	UM-ST. JOSEPH MEDICAL CENTER	408,176,900	16,815,857	4.12	414,387,182	16,196,085	3.91	-3.7
	UM-UPPER CHESAPEAKE MEDICAL CENTER	341,416,000	12,874,950	3.77	343,214,125	10,033,458	2.92	-22.1
	UMMC MIDTOWN CAMPUS	239,136,400	17,430,941	7.29	236,967,134	13,157,563	5.55	-24.5
	UNIVERSITY OF MARYLAND MEDICAL CENTER	1,389,993,000	56,583,290	4.07	1,478,505,421	60,553,922	4.10	7.0
	WASHINGTON ADVENTIST HOSPITAL	263,177,900	19,536,154	7.42	271,147,900	17,531,019	6.47	-10.3
<i>M E T R O</i>		<i>13,823,379,181</i>	<i>581,609,383</i>	<i>4.21</i>	<i>14,170,635,652</i>	<i>596,464,080</i>	<i>4.21</i>	<i>2.6</i>

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-A

REGULATED OPERATIONS

Listed in Alphabetical Order by Region

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

Hospital Area	Hospital	2017			2018			% Change UCC Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
R U R A L	ATLANTIC GENERAL HOSPITAL	107,265,100	6,017,400	5.61	110,418,500	5,467,200	4.95	-9.1
	CALVERT HEALTH MEDICAL CENTER	149,192,000	6,190,300	4.15	149,987,800	5,722,901	3.82	-7.6
	CARROLL HOSPITAL CENTER	235,036,100	3,574,400	1.52	234,993,744	3,874,671	1.65	8.4
	FREDERICK MEMORIAL HOSPITAL	346,113,400	15,287,371	4.42	355,845,200	15,451,002	4.34	1.1
	GARRETT COUNTY MEMORIAL HOSPITAL	55,258,400	4,318,383	7.81	57,720,023	3,792,729	6.57	-12.2
	MCCREADY MEMORIAL HOSPITAL	16,897,400	774,068	4.58	17,147,300	990,742	5.78	28.0
	MEDSTAR ST. MARY'S HOSPITAL	190,011,200	7,498,784	3.95	196,820,500	8,206,715	4.17	9.4
	MERITUS MEDICAL CENTER	325,953,100	13,963,741	4.28	334,316,871	14,462,700	4.33	3.6
	PENINSULA REGIONAL MEDICAL CENTER	437,069,300	18,225,400	4.17	450,336,518	15,733,500	3.49	-13.7
	UM-CHARLES REGIONAL MEDICAL CENTER	148,862,300	7,878,109	5.29	156,420,846	8,364,777	5.35	6.2
	UM-HARFORD MEMORIAL HOSPITAL	105,314,800	7,134,000	6.77	105,943,546	7,265,000	6.86	1.8
	UM-SHORE REGIONAL HEALTH AT CHESTERTOW	59,206,500	2,956,643	4.99	59,412,493	3,119,882	5.25	5.5
	UM-SHORE REGIONAL HEALTH AT DORCHESTER	49,851,200	2,554,401	5.12	51,060,002	2,859,189	5.60	11.9
	UM-SHORE REGIONAL HEALTH AT EASTON	203,067,800	6,393,709	3.15	210,980,106	7,570,618	3.59	18.4
	UNION HOSPITAL OF CECIL COUNTY	160,871,300	6,651,657	4.13	166,233,700	9,789,220	5.89	47.2
	WESTERN MARYLAND REGIONAL MEDICAL CENT	329,028,900	15,940,900	4.84	332,245,500	16,577,700	4.99	4.0
R U R A L		2,918,998,800	125,359,266	4.29	2,989,882,649	129,248,546	4.32	3.1
		16,742,377,981	706,968,649	4.22	17,160,518,301	725,712,626	4.23	2.7

**CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-B
REGULATED OPERATIONS**

Listed by Percentage of Uncompensated Care by Region

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

EXHIBIT I-B. CHANGE IN UNCOMPENSATED CARE, REGULATED OPERATIONS

		2017			2018			% Change UCC Amount
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
M E T R O	HOLY CROSS HOSPITAL	504,632,600	36,304,769	7.19	515,354,700	37,639,805	7.30	3.7
	UM-UPPER CHESAPEAKE MEDICAL CENTER	341,416,000	12,874,950	3.77	343,214,125	10,033,458	2.92	-22.1
	SINAI HOSPITAL	769,856,900	25,314,296	3.29	783,533,500	27,577,400	3.52	8.9
	MEDSTAR FRANKLIN SQUARE	518,001,600	18,349,622	3.54	535,571,836	21,178,941	3.95	15.4
	UM-ST. JOSEPH MEDICAL CENTER	408,176,900	16,815,857	4.12	414,387,182	16,196,085	3.91	-3.7
	ANNE ARUNDEL MEDICAL CENTER	601,774,600	17,745,300	2.95	632,980,900	17,702,100	2.80	-0.2
	UM-BALTIMORE WASHINGTON MEDICAL CENTER	416,534,000	26,478,000	6.36	428,075,148	25,882,000	6.05	-2.3
	UM-SHOCK TRAUMA	213,195,100	13,227,735	6.20	215,034,043	13,336,000	6.20	0.8
	NORTHWEST HOSPITAL CENTER	258,801,000	12,445,662	4.81	266,927,631	11,546,155	4.33	-7.2
	SHADY GROVE ADVENTIST HOSPITAL	388,714,400	16,235,824	4.18	401,327,600	13,839,714	3.45	-14.8
	UNIVERSITY OF MARYLAND MEDICAL CENTER	1,389,993,000	56,583,290	4.07	1,478,505,421	60,553,922	4.10	7.0
	MERCY MEDICAL CENTER	524,091,400	22,377,757	4.27	539,029,100	23,795,400	4.41	6.3
	MEDSTAR HARBOR HOSPITAL CENTER	193,637,500	9,128,344	4.71	194,521,777	8,289,968	4.26	-9.2
	MEDSTAR GOOD SAMARITAN	297,577,800	11,802,477	3.97	275,754,352	11,468,682	4.16	-2.8
	ST. AGNES HOSPITAL	431,097,200	17,258,902	4.00	438,695,900	22,058,470	5.03	27.8
	JOHNS HOPKINS HOSPITAL	2,352,718,900	61,819,012	2.63	2,409,765,550	59,578,000	2.47	-3.6
	UM-LAUREL REGIONAL HOSPITAL	100,491,800	10,539,259	10.49	102,996,000	9,831,000	9.55	-6.7

**CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-B
REGULATED OPERATIONS**

Listed by Percentage of Uncompensated Care by Region

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

Hospital Area	Hospital	2017			2018			% Change UCC Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
	SUBURBAN HOSPITAL	310,897,100	9,175,854	2.95	329,368,123	11,199,251	3.40	22.1
	WASHINGTON ADVENTIST HOSPITAL	263,177,900	19,536,154	7.42	271,147,900	17,531,019	6.47	-10.3
	MEDSTAR UNION MEMORIAL HOSPITAL	434,442,400	13,519,707	3.11	440,415,067	15,810,628	3.59	16.9
	HOWARD COUNTY GENERAL HOSPITAL	303,036,500	8,747,000	2.89	313,005,000	11,366,000	3.63	29.9
	MEDSTAR MONTGOMERY MEDICAL CENTER	178,461,400	5,384,827	3.02	182,928,948	5,785,191	3.16	7.4
	UMMC MIDTOWN CAMPUS	239,136,400	17,430,941	7.29	236,967,134	13,157,563	5.55	-24.5
	DOCTORS COMMUNITY HOSPITAL	232,581,700	10,922,730	4.70	247,708,141	16,296,325	6.58	49.2
	UM-REHABILITATION & ORTHOPAEDIC INSTIT	124,286,800	7,351,047	5.91	124,902,916	6,336,279	5.07	-13.8
	LEVINDALE	59,432,000	2,555,234	4.30	59,877,227	1,868,613	3.12	-26.9
	FORT WASHINGTON MEDICAL CENTER	48,727,769	4,621,427	9.48	49,044,647	4,198,473	8.56	-9.2
	GERMANTOWN EMERGENCY CENTER	14,183,800	2,085,858	14.71	14,275,700	2,067,141	14.48	-0.9
	BON SECOURS HOSPITAL	109,889,834	2,708,992	2.47	110,087,997	2,341,678	2.13	-13.6
	UM-BOWIE HEALTH CENTER	19,933,600	3,673,841	18.43	20,771,309	3,271,431	15.75	-11.0
	UM-QUEEN ANNE'S FREESTANDING EMERGENCY	6,432,800	704,335	10.95	7,034,873	932,189	13.25	32.4
	UM-PRINCE GEORGE'S HOSPITAL CENTER	293,522,700	25,535,102	8.70	293,380,000	26,821,954	9.14	5.0
	JOHNS HOPKINS BAYVIEW MEDICAL CENTER	645,219,500	26,502,000	4.11	670,224,185	34,422,000	5.14	29.9
	GREATER BALTIMORE MEDICAL CENTER	462,643,278	15,250,593	3.30	463,552,941	10,429,503	2.25	-31.6
	MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	270,322,700	11,778,977	4.36	264,243,580	13,391,573	5.07	13.7
	HOLY CROSS HOSPITAL-GERMANTOWN	96,340,300	8,823,707	9.16	96,025,200	8,730,168	9.09	-1.1
<i>METRO</i>		<i>13,823,379,181</i>	<i>581,609,383</i>	<i>4.21</i>	<i>14,170,635,652</i>	<i>596,464,080</i>	<i>4.21</i>	<i>2.6</i>

**CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT I-B
REGULATED OPERATIONS**

Listed by Percentage of Uncompensated Care by Region

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

		2017			2018			% Change UCC Amount
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
R U R A L	FREDERICK MEMORIAL HOSPITAL	346,113,400	15,287,371	4.42	355,845,200	15,451,002	4.34	1.1
	MERITUS MEDICAL CENTER	325,953,100	13,963,741	4.28	334,316,871	14,462,700	4.33	3.6
	UM-SHORE REGIONAL HEALTH AT EASTON	203,067,800	6,393,709	3.15	210,980,106	7,570,618	3.59	18.4
	MEDSTAR ST. MARY'S HOSPITAL	190,011,200	7,498,784	3.95	196,820,500	8,206,715	4.17	9.4
	CARROLL HOSPITAL CENTER	235,036,100	3,574,400	1.52	234,993,744	3,874,671	1.65	8.4
	UM-CHARLES REGIONAL MEDICAL CENTER	148,862,300	7,878,109	5.29	156,420,846	8,364,777	5.35	6.2
	WESTERN MARYLAND REGIONAL MEDICAL CENT	329,028,900	15,940,900	4.84	332,245,500	16,577,700	4.99	4.0
	UM-SHORE REGIONAL HEALTH AT CHESTERTOW	59,206,500	2,956,643	4.99	59,412,493	3,119,882	5.25	5.5
	PENINSULA REGIONAL MEDICAL CENTER	437,069,300	18,225,400	4.17	450,336,518	15,733,500	3.49	-13.7
	CALVERT HEALTH MEDICAL CENTER	149,192,000	6,190,300	4.15	149,987,800	5,722,901	3.82	-7.6
	UM-SHORE REGIONAL HEALTH AT DORCHESTER	49,851,200	2,554,401	5.12	51,060,002	2,859,189	5.60	11.9
	UM-HARFORD MEMORIAL HOSPITAL	105,314,800	7,134,000	6.77	105,943,546	7,265,000	6.86	1.8
	MCCREADY MEMORIAL HOSPITAL	16,897,400	774,068	4.58	17,147,300	990,742	5.78	28.0
	ATLANTIC GENERAL HOSPITAL	107,265,100	6,017,400	5.61	110,418,500	5,467,200	4.95	-9.1
	GARRETT COUNTY MEMORIAL HOSPITAL	55,258,400	4,318,383	7.81	57,720,023	3,792,729	6.57	-12.2
	UNION HOSPITAL OF CECIL COUNTY	160,871,300	6,651,657	4.13	166,233,700	9,789,220	5.89	47.2
R U R A L		2,918,998,800	125,359,266	4.29	2,989,882,649	129,248,546	4.32	3.1
		16,742,377,981	706,968,649	4.22	17,160,518,301	725,712,626	4.23	2.7

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-A
REGULATED & UNREGULATED OPERATIONS
Listed by Alphabetical Order

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

EXHIBIT II-A. CHANGE IN TOTAL OPERATING PROFIT/LOSS, REGULATED AND UNREGULATED OPERATIONS

Hospital	2017			2018			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
ANNE ARUNDEL MEDICAL CENTER	41,118,933	-25,675,959	15,442,974	57,567,128	-28,329,170	29,237,958	40.00	89.33
ATLANTIC GENERAL HOSPITAL	13,774,863	-13,188,159	586,704	14,896,606	-17,247,035	-2,350,429	8.14	-500.62
BON SECOURS HOSPITAL	16,704,617	-18,764,662	-2,060,045	18,875,503	-19,401,175	-525,673	13.00	74.48
CALVERT HEALTH MEDICAL CENTER	13,403,646	-11,620,655	1,782,991	15,622,491	-9,802,703	5,819,787	16.55	226.41
CARROLL HOSPITAL CENTER	29,702,414	-4,699,662	25,002,752	35,048,664	-18,473,245	16,575,419	18.00	-33.71
DOCTORS COMMUNITY HOSPITAL	15,061,591	-13,542,516	1,519,075	28,162,961	-24,152,499	4,010,462	86.99	164.01
FORT WASHINGTON MEDICAL CENTER	191,131	-366,223	-175,091	1,127,659	-643,408	484,251	489.99	376.57
FREDERICK MEMORIAL HOSPITAL	42,213,568	-24,235,341	17,978,227	53,435,977	-26,763,874	26,672,103	26.58	48.36
GARRETT COUNTY MEMORIAL HOSPITAL	4,042,208	-3,281,175	761,033	1,808,052	-4,892,390	-3,084,338	-55.27	-505.28
GERMANTOWN EMERGENCY CENTER	-81,017	-20,113	-101,130	-486,657	-25,133	-511,790	-500.69	-406.07
GREATER BALTIMORE MEDICAL CENTER	48,874,270	-29,791,033	19,083,237	29,113,483	-38,225,281	-9,111,798	-40.43	-147.75
HOLY CROSS HOSPITAL	50,852,356	-19,620,727	31,231,628	67,190,696	-21,937,339	45,253,357	32.13	44.90
HOLY CROSS HOSPITAL-GERMANTOWN	-6,683,191	-7,157,368	-13,840,559	-8,600,000	-8,072,448	-16,672,448	-28.68	-20.46
HOWARD COUNTY GENERAL HOSPITAL	13,401,745	-8,531,228	4,870,517	18,397,351	-10,590,548	7,806,803	37.28	60.29
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	2,798,206	-8,431,206	-5,633,000	2,021,881	-8,588,094	-6,566,212	-27.74	-16.57
JOHNS HOPKINS HOSPITAL	-32,264,835	29,054,883	-3,209,952	-4,666,150	15,774,400	11,108,250	85.54	446.06
LEVINDALE	8,072,215	-3,629,868	4,442,347	9,553,584	-6,214,991	3,338,592	18.35	-24.85
MCCREADY MEMORIAL HOSPITAL	-1,198,714	481,338	-717,376	-1,695,120	941,477	-753,643	-41.41	-5.06

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-A
REGULATED & UNREGULATED OPERATIONS
Listed by Alphabetical Order

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

Hospital	2017			2018			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
MEDSTAR FRANKLIN SQUARE	51,753,875	-30,587,795	21,166,079	64,501,319	-32,680,215	31,821,104	24.63	50.34
MEDSTAR GOOD SAMARITAN	35,744,963	-26,618,122	9,126,840	29,943,103	-14,987,833	14,955,270	-16.23	63.86
MEDSTAR HARBOR HOSPITAL CENTER	31,203,452	-12,885,324	18,318,128	27,199,630	-10,012,101	17,187,530	-12.83	-6.17
MEDSTAR MONTGOMERY MEDICAL CENTER	12,680,708	-11,498,922	1,181,786	23,716,788	-16,683,855	7,032,933	87.03	495.11
MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	24,730,472	-20,124,477	4,605,995	12,756,356	-22,964,214	-10,207,859	-48.42	-321.62
MEDSTAR ST. MARY'S HOSPITAL	12,194,026	-8,041,997	4,152,029	26,913,998	-9,965,901	16,948,097	120.71	308.19
MEDSTAR UNION MEMORIAL HOSPITAL	55,078,306	-44,260,875	10,817,431	39,862,489	-31,850,213	8,012,276	-27.63	-25.93
MERCY MEDICAL CENTER	28,035,925	-11,774,385	16,261,540	29,998,239	-11,175,544	18,822,695	7.00	15.75
MERITUS MEDICAL CENTER	32,709,205	-8,521,516	24,187,689	32,690,830	-10,496,130	22,194,700	-0.06	-8.24
NORTHWEST HOSPITAL CENTER	36,710,315	-22,152,291	14,558,024	42,700,615	-21,016,207	21,684,409	16.32	48.95
PENINSULA REGIONAL MEDICAL CENTER	20,072,433	-40,578,433	-20,506,000	47,316,771	-40,419,353	6,897,418	135.73	133.64
SHADY GROVE ADVENTIST HOSPITAL	34,444,570	-13,602,291	20,842,279	39,146,373	-18,569,537	20,576,836	13.65	-1.27
SINAI HOSPITAL	69,360,825	-33,970,757	35,390,068	86,685,794	-52,133,751	34,552,043	24.98	-2.37
ST. AGNES HOSPITAL	76,638,111	-45,584,893	31,053,217	60,705,031	-46,869,471	13,835,561	-20.79	-55.45
SUBURBAN HOSPITAL	23,003,900	-11,390,898	11,613,001	20,601,204	-12,199,162	8,402,041	-10.44	-27.65
UM-BALTIMORE WASHINGTON MEDICAL CENTER	36,928,779	-4,271,779	32,657,000	30,665,244	-2,692,244	27,973,000	-16.96	-14.34
UM-BOWIE HEALTH CENTER	-1,543,170	-126,919	-1,670,089	-423,336	-199,933	-623,269	72.57	62.68
UM-CHARLES REGIONAL MEDICAL CENTER	17,390,005	-3,800,961	13,589,044	18,331,170	-4,399,234	13,931,935	5.41	2.52
UM-HARFORD MEMORIAL HOSPITAL	9,100,100	-3,743,142	5,356,958	5,771,423	-3,903,423	1,868,000	-36.58	-65.13
UM-LAUREL REGIONAL HOSPITAL	-21,658	-11,858,165	-11,879,823	16,954,600	-8,447,600	8,507,000	78384.36	171.61

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-A
REGULATED & UNREGULATED OPERATIONS
Listed by Alphabetical Order

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

Hospital	2017			2018			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
UM-PRINCE GEORGE'S HOSPITAL CENTER	13,473,371	-46,032,306	-32,558,935	41,299,602	-43,285,556	-1,985,954	206.53	93.90
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-1,960,686	-24,700	-1,985,386	-1,268,832	-16,300	-1,285,132	35.29	35.27
UM-REHABILITATION & ORTHOPAEDIC INSTIT	4,262,383	-825,352	3,437,031	4,643,810	-655,493	3,988,318	8.95	16.04
UM-SHOCK TRAUMA	42,090,494	4,750,506	46,841,000	19,717,625	4,860,375	24,578,000	-53.15	-47.53
UM-SHORE REGIONAL HEALTH AT CHESTERTOW	7,163,216	-997,626	6,165,589	10,412,434	-2,918,134	7,494,300	45.36	21.55
UM-SHORE REGIONAL HEALTH AT DORCHESTER	1,784,904	-1,048,450	736,454	4,902,312	-580,208	4,322,104	174.65	486.88
UM-SHORE REGIONAL HEALTH AT EASTON	16,638,706	-3,207,379	13,431,327	22,233,786	-60,274	22,173,512	33.63	65.09
UM-ST. JOSEPH MEDICAL CENTER	46,572,834	-22,800,834	23,772,000	49,933,226	-20,571,226	29,362,000	7.22	23.52
UM-UPPER CHESAPEAKE MEDICAL CENTER	26,887,108	-10,335,156	16,551,952	48,984,070	-10,000,070	38,984,000	82.18	135.53
UMMC MIDTOWN CAMPUS	31,587,664	-20,441,664	11,146,000	30,917,722	-24,876,722	6,041,000	-2.12	-45.80
UNION HOSPITAL OF CECIL COUNTY	17,485,243	-16,529,200	956,043	8,625,180	-21,293,200	-12,668,020	-50.67	-1425.05
UNIVERSITY OF MARYLAND MEDICAL CENTER	30,367,608	-18,563,608	11,804,000	28,423,566	-8,651,566	19,772,000	-6.40	67.50
WASHINGTON ADVENTIST HOSPITAL	23,818,906	-11,169,204	12,649,702	27,571,440	-19,545,821	8,025,619	15.75	-36.55
WESTERN MARYLAND REGIONAL MEDICAL CENT	30,876,780	-23,719,680	7,157,100	35,223,621	-24,578,724	10,644,897	14.08	48.73
	1,157,247,679	-699,358,273	457,889,406	1325031310	-770,482,294	554,549,016	79392.07	133.59

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-B
REGULATED & UNREGULATED OPERATIONS
Listed by Total Operating Profit/Loss

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

EXHIBIT II-B. CHANGE IN TOTAL OPERATING PROFIT/LOSS, REGULATED AND UNREGULATED OPERATIONS

Hospital	2017			2018			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
HOLY CROSS HOSPITAL	50,852,356	-19,620,727	31,231,628	67,190,696	-21,937,339	45,253,357	32.13	44.90
UM-UPPER CHESAPEAKE MEDICAL CENTER	26,887,108	-10,335,156	16,551,952	48,984,070	-10,000,070	38,984,000	82.18	135.53
SINAI HOSPITAL	69,360,825	-33,970,757	35,390,068	86,685,794	-52,133,751	34,552,043	24.98	-2.37
MEDSTAR FRANKLIN SQUARE	51,753,875	-30,587,795	21,166,079	64,501,319	-32,680,215	31,821,104	24.63	50.34
UM-ST. JOSEPH MEDICAL CENTER	46,572,834	-22,800,834	23,772,000	49,933,226	-20,571,226	29,362,000	7.22	23.52
ANNE ARUNDEL MEDICAL CENTER	41,118,933	-25,675,959	15,442,974	57,567,128	-28,329,170	29,237,958	40.00	89.33
UM-BALTIMORE WASHINGTON MEDICAL CENTER	36,928,779	-4,271,779	32,657,000	30,665,244	-2,692,244	27,973,000	-16.96	-14.34
FREDERICK MEMORIAL HOSPITAL	42,213,568	-24,235,341	17,978,227	53,435,977	-26,763,874	26,672,103	26.58	48.36
UM-SHOCK TRAUMA	42,090,494	4,750,506	46,841,000	19,717,625	4,860,375	24,578,000	-53.15	-47.53
MERITUS MEDICAL CENTER	32,709,205	-8,521,516	24,187,689	32,690,830	-10,496,130	22,194,700	-0.06	-8.24
UM-SHORE REGIONAL HEALTH AT EASTON	16,638,706	-3,207,379	13,431,327	22,233,786	-60,274	22,173,512	33.63	65.09
NORTHWEST HOSPITAL CENTER	36,710,315	-22,152,291	14,558,024	42,700,615	-21,016,207	21,684,409	16.32	48.95
SHADY GROVE ADVENTIST HOSPITAL	34,444,570	-13,602,291	20,842,279	39,146,373	-18,569,537	20,576,836	13.65	-1.27
UNIVERSITY OF MARYLAND MEDICAL CENTER	30,367,608	-18,563,608	11,804,000	28,423,566	-8,651,566	19,772,000	-6.40	67.50
MERCY MEDICAL CENTER	28,035,925	-11,774,385	16,261,540	29,998,239	-11,175,544	18,822,695	7.00	15.75
MEDSTAR HARBOR HOSPITAL CENTER	31,203,452	-12,885,324	18,318,128	27,199,630	-10,012,101	17,187,530	-12.83	-6.17
MEDSTAR ST. MARY'S HOSPITAL	12,194,026	-8,041,997	4,152,029	26,913,998	-9,965,901	16,948,097	120.71	308.19

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-B
REGULATED & UNREGULATED OPERATIONS
Listed by Total Operating Profit/Loss

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

Hospital	2017			2018			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
CARROLL HOSPITAL CENTER	29,702,414	-4,699,662	25,002,752	35,048,664	-18,473,245	16,575,419	18.00	-33.71
MEDSTAR GOOD SAMARITAN	35,744,963	-26,618,122	9,126,840	29,943,103	-14,987,833	14,955,270	-16.23	63.86
UM-CHARLES REGIONAL MEDICAL CENTER	17,390,005	-3,800,961	13,589,044	18,331,170	-4,399,234	13,931,935	5.41	2.52
ST. AGNES HOSPITAL	76,638,111	-45,584,893	31,053,217	60,705,031	-46,869,471	13,835,561	-20.79	-55.45
JOHNS HOPKINS HOSPITAL	-32,264,835	29,054,883	-3,209,952	-4,666,150	15,774,400	11,108,250	85.54	446.06
WESTERN MARYLAND REGIONAL MEDICAL CENT	30,876,780	-23,719,680	7,157,100	35,223,621	-24,578,724	10,644,897	14.08	48.73
UM-LAUREL REGIONAL HOSPITAL	-21,658	-11,858,165	-11,879,823	16,954,600	-8,447,600	8,507,000	78384.36	171.61
SUBURBAN HOSPITAL	23,003,900	-11,390,898	11,613,001	20,601,204	-12,199,162	8,402,041	-10.44	-27.65
WASHINGTON ADVENTIST HOSPITAL	23,818,906	-11,169,204	12,649,702	27,571,440	-19,545,821	8,025,619	15.75	-36.55
MEDSTAR UNION MEMORIAL HOSPITAL	55,078,306	-44,260,875	10,817,431	39,862,489	-31,850,213	8,012,276	-27.63	-25.93
HOWARD COUNTY GENERAL HOSPITAL	13,401,745	-8,531,228	4,870,517	18,397,351	-10,590,548	7,806,803	37.28	60.29
UM-SHORE REGIONAL HEALTH AT CHESTERTOW	7,163,216	-997,626	6,165,589	10,412,434	-2,918,134	7,494,300	45.36	21.55
MEDSTAR MONTGOMERY MEDICAL CENTER	12,680,708	-11,498,922	1,181,786	23,716,788	-16,683,855	7,032,933	87.03	495.11
PENINSULA REGIONAL MEDICAL CENTER	20,072,433	-40,578,433	-20,506,000	47,316,771	-40,419,353	6,897,418	135.73	133.64
UMMC MIDTOWN CAMPUS	31,587,664	-20,441,664	11,146,000	30,917,722	-24,876,722	6,041,000	-2.12	-45.80
CALVERT HEALTH MEDICAL CENTER	13,403,646	-11,620,655	1,782,991	15,622,491	-9,802,703	5,819,787	16.55	226.41
UM-SHORE REGIONAL HEALTH AT DORCHESTER	1,784,904	-1,048,450	736,454	4,902,312	-580,208	4,322,104	174.65	486.88
DOCTORS COMMUNITY HOSPITAL	15,061,591	-13,542,516	1,519,075	28,162,961	-24,152,499	4,010,462	86.99	164.01
UM-REHABILITATION & ORTHOPAEDIC INSTIT	4,262,383	-825,352	3,437,031	4,643,810	-655,493	3,988,318	8.95	16.04
LEVINDALE	8,072,215	-3,629,868	4,442,347	9,553,584	-6,214,991	3,338,592	18.35	-24.85

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT II-B
REGULATED & UNREGULATED OPERATIONS
Listed by Total Operating Profit/Loss

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

Hospital	2017			2018			% Change Reg. Operating	% Change Total Operating
	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating		
UM-HARFORD MEMORIAL HOSPITAL	9,100,100	-3,743,142	5,356,958	5,771,423	-3,903,423	1,868,000	-36.58	-65.13
FORT WASHINGTON MEDICAL CENTER	191,131	-366,223	-175,091	1,127,659	-643,408	484,251	489.99	376.57
GERMANTOWN EMERGENCY CENTER	-81,017	-20,113	-101,130	-486,657	-25,133	-511,790	-500.69	-406.07
BON SECOURS HOSPITAL	16,704,617	-18,764,662	-2,060,045	18,875,503	-19,401,175	-525,673	13.00	74.48
UM-BOWIE HEALTH CENTER	-1,543,170	-126,919	-1,670,089	-423,336	-199,933	-623,269	72.57	62.68
MCCREADY MEMORIAL HOSPITAL	-1,198,714	481,338	-717,376	-1,695,120	941,477	-753,643	-41.41	-5.06
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-1,960,686	-24,700	-1,985,386	-1,268,832	-16,300	-1,285,132	35.29	35.27
UM-PRINCE GEORGE'S HOSPITAL CENTER	13,473,371	-46,032,306	-32,558,935	41,299,602	-43,285,556	-1,985,954	206.53	93.90
ATLANTIC GENERAL HOSPITAL	13,774,863	-13,188,159	586,704	14,896,606	-17,247,035	-2,350,429	8.14	-500.62
GARRETT COUNTY MEMORIAL HOSPITAL	4,042,208	-3,281,175	761,033	1,808,052	-4,892,390	-3,084,338	-55.27	-505.28
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	2,798,206	-8,431,206	-5,633,000	2,021,881	-8,588,094	-6,566,212	-27.74	-16.57
GREATER BALTIMORE MEDICAL CENTER	48,874,270	-29,791,033	19,083,237	29,113,483	-38,225,281	-9,111,798	-40.43	-147.75
MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	24,730,472	-20,124,477	4,605,995	12,756,356	-22,964,214	-10,207,859	-48.42	-321.62
UNION HOSPITAL OF CECIL COUNTY	17,485,243	-16,529,200	956,043	8,625,180	-21,293,200	-12,668,020	-50.67	-1425.05
HOLY CROSS HOSPITAL-GERMANTOWN	-6,683,191	-7,157,368	-13,840,559	-8,600,000	-8,072,448	-16,672,448	-28.68	-20.46
	1,157,247,679	-699,358,273	457,889,406	1325031310	-770,482,294	554,549,016	79392.07	133.59

TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-A**Listed by Alphabetical Order**

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

EXHIBIT III-A. TOTAL EXCESS PROFIT/LOSS

	2017	2018	
Hospital	Excess Profit Loss	Excess Profit Loss	% Change in Excess
ALL ACUTE HOSPITALS	1,009,920,359	896,840,564	-11.20
ANNE ARUNDEL MEDICAL CENTER	79,451,967	57,575,958	-27.53
ATLANTIC GENERAL HOSPITAL	3,193,344	1,101,154	-65.52
BON SECOURS HOSPITAL	-2,411,115	-469,532	80.53
CALVERT HEALTH MEDICAL CENTER	3,946,991	3,591,333	-9.01
CARROLL HOSPITAL CENTER	39,726,752	30,384,078	-23.52
DOCTORS COMMUNITY HOSPITAL	-9,335,418	3,597,711	138.54
FORT WASHINGTON MEDICAL CENTER	-1,027,286	429,529	141.81
FREDERICK MEMORIAL HOSPITAL	31,062,227	42,505,103	36.84
GARRETT COUNTY MEMORIAL HOSPITAL	1,812,604	-2,307,805	-227.32
GERMANTOWN EMERGENCY CENTER	-133,477	-545,538	-308.71
GREATER BALTIMORE MEDICAL CENTER	31,834,086	9,124,709	-71.34
HOLY CROSS HOSPITAL	45,230,600	53,286,357	17.81
HOLY CROSS HOSPITAL-GERMANTOWN	-5,118,467	-10,105,051	-97.42
HOWARD COUNTY GENERAL HOSPITAL	24,778,500	17,993,000	-27.38
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	3,276,000	811,033	-75.24
JOHNS HOPKINS HOSPITAL	118,547,952	85,439,950	-27.93
LEVINDALE	6,856,438	5,289,610	-22.85
MCCREADY MEMORIAL HOSPITAL	-631,681	-690,028	-9.24
MEDSTAR FRANKLIN SQUARE	21,627,501	32,396,976	49.80

TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-A**Listed by Alphabetical Order**

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

	2017	2018	
Hospital	Excess Profit Loss	Excess Profit Loss	% Change in Excess
MEDSTAR GOOD SAMARITAN	11,044,746	17,549,678	58.90
MEDSTAR HARBOR HOSPITAL CENTER	18,852,067	17,715,591	-6.03
MEDSTAR MONTGOMERY MEDICAL CENTER	2,277,511	7,139,442	213.48
MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	4,663,640	-10,171,988	-318.11
MEDSTAR ST. MARY'S HOSPITAL	4,364,894	17,194,914	293.94
MEDSTAR UNION MEMORIAL HOSPITAL	17,108,271	12,324,708	-27.96
MERCY MEDICAL CENTER	40,081,012	29,329,295	-26.82
MERITUS MEDICAL CENTER	38,261,089	29,390,800	-23.18
NORTHWEST HOSPITAL CENTER	27,676,796	28,307,116	2.28
PENINSULA REGIONAL MEDICAL CENTER	-5,688,000	45,104,018	892.97
SHADY GROVE ADVENTIST HOSPITAL	21,833,581	24,153,052	10.62
SINAI HOSPITAL	57,180,068	58,545,043	2.39
ST. AGNES HOSPITAL	38,529,217	13,293,561	-65.50
SUBURBAN HOSPITAL	35,570,001	29,230,041	-17.82
UM-BALTIMORE WASHINGTON MEDICAL CENTER	44,328,000	32,049,000	-27.70
UM-BOWIE HEALTH CENTER	-1,656,538	-519,269	68.65
UM-CHARLES REGIONAL MEDICAL CENTER	16,373,044	15,312,935	-6.47
UM-HARFORD MEMORIAL HOSPITAL	13,498,958	6,828,000	-49.42
UM-LAUREL REGIONAL HOSPITAL	-5,522,040	9,083,000	264.49
UM-PRINCE GEORGE'S HOSPITAL CENTER	-13,112,956	-548,954	95.81
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-2,092,589	-1,306,145	37.58

TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-A**Listed by Alphabetical Order**

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

	2017	2018	
Hospital	Excess Profit Loss	Excess Profit Loss	% Change in Excess
UM-REHABILITATION & ORTHOPAEDIC INSTIT	6,787,031	6,040,318	-11.00
UM-SHOCK TRAUMA	46,841,000	24,578,000	-47.53
UM-SHORE REGIONAL HEALTH AT CHESTERTOW	7,849,589	8,135,300	3.64
UM-SHORE REGIONAL HEALTH AT DORCHESTER	-14,546	4,175,014	28801.91
UM-SHORE REGIONAL HEALTH AT EASTON	21,764,327	29,714,746	36.53
UM-ST. JOSEPH MEDICAL CENTER	20,566,000	27,501,000	33.72
UM-UPPER CHESAPEAKE MEDICAL CENTER	24,210,952	42,761,000	76.62
UMMC MIDTOWN CAMPUS	10,684,000	2,578,000	-75.87
UNION HOSPITAL OF CECIL COUNTY	5,978,843	-9,659,220	-261.56
UNIVERSITY OF MARYLAND MEDICAL CENTER	76,260,000	23,998,000	-68.53
WASHINGTON ADVENTIST HOSPITAL	12,283,273	5,820,123	-52.62
WESTERN MARYLAND REGIONAL MEDICAL CENT	20,451,600	21,785,897	6.52

TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-B**Listed by Excess Profit/Loss**

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

EXHIBIT III-B. TOTAL EXCESS PROFIT/LOSS

	2017	2018	
Hospital	Excess Profit Loss	Excess Profit Loss	% Change in Excess
ALL ACUTE HOSPITALS	1,009,920,359	896,840,564	-11.20
JOHNS HOPKINS HOSPITAL	118,547,952	85,439,950	-27.93
SINAI HOSPITAL	57,180,068	58,545,043	2.39
ANNE ARUNDEL MEDICAL CENTER	79,451,967	57,575,958	-27.53
HOLY CROSS HOSPITAL	45,230,600	53,286,357	17.81
PENINSULA REGIONAL MEDICAL CENTER	-5,688,000	45,104,018	892.97
UM-UPPER CHESAPEAKE MEDICAL CENTER	24,210,952	42,761,000	76.62
FREDERICK MEMORIAL HOSPITAL	31,062,227	42,505,103	36.84
MEDSTAR FRANKLIN SQUARE	21,627,501	32,396,976	49.80
UM-BALTIMORE WASHINGTON MEDICAL CENTER	44,328,000	32,049,000	-27.70
CARROLL HOSPITAL CENTER	39,726,752	30,384,078	-23.52
UM-SHORE REGIONAL HEALTH AT EASTON	21,764,327	29,714,746	36.53
MERITUS MEDICAL CENTER	38,261,089	29,390,800	-23.18
MERCY MEDICAL CENTER	40,081,012	29,329,295	-26.82
SUBURBAN HOSPITAL	35,570,001	29,230,041	-17.82
NORTHWEST HOSPITAL CENTER	27,676,796	28,307,116	2.28
UM-ST. JOSEPH MEDICAL CENTER	20,566,000	27,501,000	33.72
UM-SHOCK TRAUMA	46,841,000	24,578,000	-47.53
SHADY GROVE ADVENTIST HOSPITAL	21,833,581	24,153,052	10.62
UNIVERSITY OF MARYLAND MEDICAL CENTER	76,260,000	23,998,000	-68.53

TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-B**Listed by Excess Profit/Loss**

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

	2017	2018	
Hospital	Excess Profit Loss	Excess Profit Loss	% Change in Excess
WESTERN MARYLAND REGIONAL MEDICAL CENT	20,451,600	21,785,897	6.52
HOWARD COUNTY GENERAL HOSPITAL	24,778,500	17,993,000	-27.38
MEDSTAR HARBOR HOSPITAL CENTER	18,852,067	17,715,591	-6.03
MEDSTAR GOOD SAMARITAN	11,044,746	17,549,678	58.90
MEDSTAR ST. MARY'S HOSPITAL	4,364,894	17,194,914	293.94
UM-CHARLES REGIONAL MEDICAL CENTER	16,373,044	15,312,935	-6.47
ST. AGNES HOSPITAL	38,529,217	13,293,561	-65.50
MEDSTAR UNION MEMORIAL HOSPITAL	17,108,271	12,324,708	-27.96
GREATER BALTIMORE MEDICAL CENTER	31,834,086	9,124,709	-71.34
UM-LAUREL REGIONAL HOSPITAL	-5,522,040	9,083,000	264.49
UM-SHORE REGIONAL HEALTH AT CHESTERTOW	7,849,589	8,135,300	3.64
MEDSTAR MONTGOMERY MEDICAL CENTER	2,277,511	7,139,442	213.48
UM-HARFORD MEMORIAL HOSPITAL	13,498,958	6,828,000	-49.42
UM-REHABILITATION & ORTHOPAEDIC INSTIT	6,787,031	6,040,318	-11.00
WASHINGTON ADVENTIST HOSPITAL	12,283,273	5,820,123	-52.62
LEVINDALE	6,856,438	5,289,610	-22.85
UM-SHORE REGIONAL HEALTH AT DORCHESTER	-14,546	4,175,014	28801.91
DOCTORS COMMUNITY HOSPITAL	-9,335,418	3,597,711	138.54
CALVERT HEALTH MEDICAL CENTER	3,946,991	3,591,333	-9.01
UMMC MIDTOWN CAMPUS	10,684,000	2,578,000	-75.87
ATLANTIC GENERAL HOSPITAL	3,193,344	1,101,154	-65.52

TOTAL EXCESS PROFIT/LOSS : EXHIBIT III-B**Listed by Excess Profit/Loss**

Disclosure of Hospital Financial and Statistical Data: Fiscal Year 2018

	2017	2018	
Hospital	Excess Profit Loss	Excess Profit Loss	% Change in Excess
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	3,276,000	811,033	-75.24
FORT WASHINGTON MEDICAL CENTER	-1,027,286	429,529	141.81
BON SECOURS HOSPITAL	-2,411,115	-469,532	80.53
UM-BOWIE HEALTH CENTER	-1,656,538	-519,269	68.65
GERMANTOWN EMERGENCY CENTER	-133,477	-545,538	-308.71
UM-PRINCE GEORGE'S HOSPITAL CENTER	-13,112,956	-548,954	95.81
MCCREADY MEMORIAL HOSPITAL	-631,681	-690,028	-9.24
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-2,092,589	-1,306,145	37.58
GARRETT COUNTY MEMORIAL HOSPITAL	1,812,604	-2,307,805	-227.32
UNION HOSPITAL OF CECIL COUNTY	5,978,843	-9,659,220	-261.56
HOLY CROSS HOSPITAL-GERMANTOWN	-5,118,467	-10,105,051	-97.42
MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	4,663,640	-10,171,988	-318.11